

 FLINDERS COUNCIL ANNUAL PLAN FOR		SP Ref No.	Strategic Output	Lead Person	Quarter 1	Quarter 2	Quarter 3	Status	Key Performance Indicator
AP2122-1	Prepare a business case for veterinary services for the Furneaux Group as a Priority Project.	1.1.2	Promote the islands' authentic lifestyle, business and entrepreneurial opportunities to attract 'working age' population and families.	Jacci Viney	Expressions of interest (EOI) were obtained within the period for both design of facility and suitable veterinarian candidates. Post EOI discussions have commenced with a suitable candidate regarding the design of the building. Unable to discuss further with vet submissions but pleasing results on both fronts.	An architectural firm has been engaged and has presented a design for a small but functional veterinarian clinic. Aiming to make planning application in February 2022.	Development application submitted to Council for planning assessment.	In progress	Priority Project business case completed. Confirm preferred location. Confirm preferred development plans.
		3.1.2	Advocate federal and state governments for improved availability of critical services and industries on the Island and equalisation schemes, to benefit the Community and economy.						
AP1920-17	Work with the State and Federal Governments to facilitate the Flinders Island Safe Harbour Project.	1.1.2	Promote the islands' authentic lifestyle, business and entrepreneurial opportunities to attract 'working age' population and families.	Warren Groves	29/09/21 Met with Bridget Archer regarding further funding to complete Safe Harbour. 11/10/21 Confidential Presentation to FIBI board of Safe Harbour status and plans/artists impressions.	Awaiting update from Bridget Archer.	Checked with Bridget Archer's Office 04.04.22. With the recent passing of the Federal budget, this should enable a definitive decision re Safe Harbour from the Federal Government perspective.	In progress	ECI Stage 2 facilitated. Construction commenced. Liaise with Safe Harbour Stakeholders regarding creation of Project Advisory Group (Management Committee) being no longer required.
		2.2.2	Engage with key stakeholders to support and improve commercial and community sea access.						
AP1920-20	Revise Council's Priority Projects list with research and supporting detail to enable effective lobbying for funding sources.	3.1.2	Advocate federal and state governments for improved availability of critical services and industries on the Island and equalisation schemes, to benefit the Community and economy.	Warren Groves	Email sent to all priority project leads on 01.07.2021 requesting business cases be commenced and updates provided as matters progress. 12/10/21 Reminder email sent to all priority project leads.	Priority project leaders have been tasked with preparing draft business cases by 25 January 2022.	Priority Projects advocacy document completed 25.03.22 and sent via email to Federal Labour candidate Ross Hart and Liberal candidate Bridget Archer. Document forwarded to Minister Ferguson the following week and discussed in detail with the Minister during his visit to the Island on 31.03.22. A copy was provided to Chris Griffin at Visit Northern Tasmania (VNT). Awaiting the announcement of the election to identify further candidates to disseminate to.	Complete	Revised Priority Projects list developed.
		4.1.4	Collaborate with King Island Council, other Councils and stakeholders to improve efficiencies and advocacy.						
AP1920-23	Advance the completion of the Flinders Planning Scheme.	1.3.1	Finalise and promote the Flinders Council Local Provisions Schedule and Zone Strategy as part of the Tasmanian Planning Scheme to ensure sensible and sustainable development.	Jacci Viney	Exhibition period for final submissions on draft scheme received 34 submissions. Representations submitted, along with Council's representation, will be presented for adoption at the November ordinary meeting of Council.	At the November council meeting, the Planning Authority determined its position on the representations that were lodged to the exhibition of the Local Provisions Schedule and provided recommendations to the Tasmanian Planning Commission. The Tasmanian Planning Commission is booked to hold hearings on the Island in February 2022. This will be the final stage of assessing the elements of a Tasmanian Planning Scheme for the Flinders Municipality.	Council have submitted all responses requested by Tasmanian Planning Commission (TPC) since hearings were held in February. Expected that a direction will be forthcoming mid April.	In progress	New Flinders Planning Scheme progressed. Exhibition Period facilitated, resubmission to TPC and facilitate public hearings.
AP2122-2	Develop a range of health and wellbeing programs and projects across all community demographics.	1.1.2	Promote the islands' authentic lifestyle, business and entrepreneurial opportunities to attract 'working age' population and families.	Sammi Gowthorp	Winter School Holiday program activities for Youth Games Day. Support for Flinders Flicks and visiting filmmaker activities for all ages. Promotion and support for community gym trainers.	Spring School Holiday Program - support for Show Society with Show entries & Big Planes, Big Balloons program.	Due to COVID, Summer activities for School Holiday program and community events/programs were postponed.	In progress	Community programs and projects delivered and reported quarterly.
		1.2.1	Provide recreational facilities and assist community groups to encourage an active and healthy lifestyle.						
AP 2021-2	Deliver the Furneaux Islands Festival program in conjunction with the community and provide support for key community events.	1.2.2	Maintain and develop partnerships with Arts and Cultural organisations and support activities, projects and events that provide opportunities for community involvement and creative expression.	Sammi Gowthorp	Planning with FIAAI underway. Focus will be on a local festival for 2022, with Tasmanian artist / performers. Friday night Twilight Market at Showgrounds, Saturday Yarning Stories, Sunday Community BBQ at FIAAI. Inclusion of the Islander Portrait Prize in conjunction with Lady Barron Hall committee and Furneaux Community Arts. Discovery Ranger Program with Tas Parks	Planning with FIAAI - changes to Festival program are recommended post borders reopening 15 December and COVID-19 cases on Island. Council to consider postponement of Festival to a later date in the year, at January council meeting.	Cancellation of Furneaux Islands Festival for 2022 due to COVID. Planning for 2023 Furneaux Islands Festival will begin next quarter.	Complete	Furneaux Islands Festival Program delivered and community events supported and reported on quarterly.
AP2021-3	Support community-based waste management and recycling initiatives through community-based education.	1.4.1	Promote and support sustainable activities to conserve the islands' natural and agricultural environments.	Sammi Gowthorp	Continued support with Cash for Cans initiative with FIDHS. Designing a new campaign "Recycle with Rosie" delivery in conjunction with new Whitemark Tip Infrastructure. Administration on Finders Island WOW facebook page. Development of Waste Communications plan.	Presented Waste Communications Plan at Council workshop. Administration on Finders Island WOW facebook page. Waste Audit / Assessment with Just Waste.	Explore Waste Wall initiative for community recycling with walls to be installed in Whitemark, Lady Barron Whitemark Tip. Cash 4 Cans sorting to continue next quarter.	In progress	Education program delivered.
		4.1.2	Improve communication channels between Council and Community to foster greater community participation and outcomes.						
AP2122-3	Seek grant funding to support community programs, projects and economic development of the islands.	1.1.2	Promote the islands' authentic lifestyle, business and entrepreneurial opportunities to attract 'working age' population and families.	Sammi Gowthorp	Grant application written, delivered and successful outcome for NRM Large Weed Grants Round. Deed signing still in progress. Sharing of business and community grant funding opportunities to community groups and individuals where applicable.	Federal grant submission to Black Summer Bushfire Recovery Grants - awaiting outcome. Grant submission to Recreational Fishing & Camping Facilities Program - awaiting outcome. Shared grant opportunities to community groups and individuals where applicable. Exploration of Arts funding grant and commenced application to undertake the restoration and photography of the three paintings by John S Parish.	Successful Grant Outcomes: Black Summer Bushfire Grant 1.6 million, Recreational Fishing & Camping Infrastructure Grant \$90,000. Submitted John Parrish Grant Application to CHART program. Submitted Palana Road application to Federal Remote Roads Upgrade Pilot (RRUP) Program. Shared grant opportunities to community groups and individuals where applicable. Community Engagement surveys for weeds project and roads funding opportunity.	In progress	Grant funding is scoped and applied for.
		3.1.1	Support and encourage innovation and industry through partnerships, infrastructure provision and support services.						
AP2021-7	Identify Council land/assets for potential sale and improved land utilisation.	1.1.1	Encourage and support an increased supply of affordable accommodation for long-term residential rental and purchase.	Jacci Viney	Expressions of Interest (EOI) for sale of Whitemark Tennis Courts is currently in the negotiation phase.	A contract has been drafted for the successful applicant to the EOI. The contract is yet to be finalised and negotiations are due to be completed early in 2022.	Final discussions being held with successful applicant. Council expect that the applicant will return to them after legal advice has been sought.	In progress	Whitemark Tennis Courts EOI process completed. Sale of land completed. Additional land/asset sale options investigated and prioritised.
AP2122-4	Conduct a skills audit to identify training needs and ensure necessary safety training has been provided	4.1.1	Ensure Council meets its statutory obligations to manage risk, achieve financial sustainability and model good governance.	Warren Groves	Recruitment and initial training of a number of new staff (depot and finance) is taking precedence over the project at this stage.	The project has not yet commenced.	Skills audit completed during February/March. Further safety training scheduled for 27/28 April 2022.	Complete	Complete skills audit. Training needs analysis completed. Training plan developed.

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	provided.	4.1.3	Provide effective and timely incident and emergency management planning and response.						Training plan developed.
		4.1.5	Develop a framework for staff performance management, training and safety.						
AP2122-5	Explore the 'Islander Way' project to identify appropriate levels and type of visitation to the Island.	1.1.2	Promote the islands' authentic lifestyle, business and entrepreneurial opportunities to attract 'working age' population and families.	Sammi Gowthorp	Project in development with starting date September 30th.	Community Launch of Islander Way project. Initial community consultation included face-to-face and postcard questionnaires. Islander Way website published at https://islanderway.co . Community Champions Group initiated with local project team.	Community engagement phase. Engage government policy makers and external stakeholders. Website and communication channels explored. Community workshop held to discuss various tourism concerns. Community Champions Group meets on a monthly basis.	In progress	Report on progress of project team. Investigate, promote and engage with the community and stakeholders on the 'Islander Way' project. Project briefing developed. Project plan developed. Council endorsement of the plan.
		1.1.3	Collaborate with stakeholders to enable a variety of training and employment opportunities, including local skills and knowledge sharing.						
		1.4.1	Promote and support sustainable activities to conserve the islands' natural and agricultural environments.						
AP2122-6	Develop scope for Palana Road Project.	2.1.1	Maintain and develop an affordable network of safe roads and pedestrian pathways that recognises the changing needs of the Community.	Warren Groves	Scope developed and EOI process commenced. Agenda item for Council meeting of 19/10/21 to be presented regarding assessment and recommendation to negotiate further with preferred applicant listed.	Contract signed with successful tenderer. All relevant documentation has been received. ETA for construction is late January 2022 for completion late March 2022.	Project completed during March.	Complete	Investigate options for reconstruct and seal and recommendation provided.
AP2122-7	Assess current boat ramps in the Furneaux Group, identify and cost maintenance required. Formulate a plan of action based on priorities identified.	2.2.2	Engage with key stakeholders to support and improve commercial and community sea access.	Warren Groves	21/07/21 Inception meeting to discuss community interest in forming a Special Committee of Council to acquire State Government funding of \$120,000 to improve Island boating facilities. Council meeting of 17/08/21 endorses establishment of Flinders Boating Special Committee of Council. First official meeting of newly formed Flinders Boating Special Committee of Council held on 18/08/21 to determine Terms of Reference and select committee members. Further on site meeting set for late October to review the Whitemark boat ramp.	Meeting onsite at the Whitemark boat ramp look place 24 November 2021. A number of issues were identified for further review and presentation at the next meeting, set for late January / early February 2022.	Flinders Boating Special Committee continues to meet regularly. Identification of a number of agreed works has been agreed too. Quotes are being obtained to quantify the spending of the full grant monies and development of a Grant Deed by Marine and Safety Tasmania (MAST).	In progress	Form a Special Committee of Council. Develop Terms of Reference for Special Committee. Explore potential improvements for Boat Ramps including Cape Barren Island. Maintenance reports submitted to council.
AP2122-8	Long-Term Financial and Asset Management Strategy 2021-2031 review and implementation. (This includes major asset funding requirements for Airport Runway and Road Pavements.)	2.1.1	Maintain and develop an affordable network of safe roads and pedestrian pathways that recognises the changing needs of the Community	Heidi Marshall	LTFAMP's were submitted at the end of June 2020. Currently awaiting responses. No further action identified at present.	Meeting with the Auditor General, Mayor and GM, confirmed no further actions required for the LTFAMP's, except to adhere to the updating of plans as per legislative requirements, and annual budget changes. This project can be considered complete, as it will now form part of the normal annual Budget process.		Complete	Monitoring and reporting quarterly.
		2.2.1	Review and implement appropriate strategies of the Flinders Airport Masterplan to provide quality operations and service.						
		2.3.2	Finalise and implement the Asset Management Plan, maintenance schedules and disposal procedures to meet audit and governance requirements.						
		4.1.1	Ensure Council meets its statutory obligations to manage risk, achieve financial sustainability and model good governance.						
		4.1.2	Improve communication channels between Council and Community to foster greater community participation and outcomes.						
AP2122-9	Local Roads and Community Infrastructure (LRCI) Grant Program. Phase 1 - Waste Access and Safety	2.1.1	Maintain and develop an affordable network of safe roads and pedestrian pathways that recognises the changing needs of the Community	Heidi Marshall	LRCI Grant Audit in progress October 2021. Delays on works continue. Government has provided an extension for completion of works. New deadline 30 June 2022	Waste retainer wall in progress.	Waste retainer wall in progress.	At Risk	Funding awarded and projects completed and reported.
		2.4.1	Review and implement Council's Waste Management Strategy in line with relevant legislation, codes of practice and policy.						
		3.2.1	Engage with relevant partners to explore renewable energy options, including opportunities to turn waste streams into energy.						
AP2122-10	Local Roads and Community Infrastructure (LRCI) Grant Program. Phase 1 - Painting, Repairs, Improvements and Landscaping to Community Facilities.	2.2.1	Review and implement appropriate strategies of the Flinders Airport Masterplan to provide quality operations and service.	Heidi Marshall	Same as AP2122-9	Painting of toilet cubicals at the Airport is substantially completed, but the main area interior and exterior paint work has not commenced. There are still a number of unstarted project works. Weather and Contractor timelines are creating delays.	Liaising with contractors at present, to complete works by 30th June 2022. Some Materials have been ordered.	At Risk	Funding awarded and projects completed and reported.
AP2122-11	Local Roads and Community Infrastructure (LRCI) Grant Program. Phase 1 - Repairs/Replacements of Fencing.	2.3.2	Finalise and implement the Asset Management Plan, maintenance schedules and disposal procedures to meet audit and governance requirements.	Heidi Marshall	Same as AP2122-9	80% of works complete.	90% Complete, on track to be complete by 30th June 2022.	In progress	Funding awarded and projects completed and reported.
AP 2122-12	Local Roads and Community Infrastructure (LRCI) Grant Program. Phase 2 - Painting, Repairs, Improvements and Landscaping to Community Facilities.	2.2.1	Review and implement appropriate strategies of the Flinders Airport Masterplan to provide quality operations and service.	Heidi Marshall	Works have not yet commenced. Government has provided an extension for completion of works. New deadline 30 June 2022	Works have not yet commenced. Weather and Contractor timelines are creating delays.	In progress, on track to complete 30th June 2022.	In progress	Funding awarded and projects completed and reported.
AP 2122-13	Local Roads and Community Infrastructure (LRCI) Grant Program. Phase 2 - Picnic Shelters and BBQ Facilities.	2.1.2	Create townships that are attractive and welcoming through improvements to community infrastructure.	Heidi Marshall	Same as AP2122-12	Same as AP2122-12	25% complete, materials ordered. Risk still existing around contractor availability.	In progress	Funding awarded and projects completed and reported.

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MAJOR CAPITAL PROJECTS IN THE BUDGET ESTIMATE:									
AP 2122-14	Roads - Resheeting - 14.4km (\$270,000); Roads include: Palana, West End, Killiecrankie, NE River, Fairhaven, Coast Road and Trousers Point. Distances on roads will vary.	2.3.2	Finalise and implement the Asset Management Plan, maintenance schedules and disposal procedures to meet audit and governance requirements.	Chris Wilson	Not started as yet, due to commencing in 2nd quarter.	Rip and reform: Melrose Rd, 900m section west from end-of-seal, and 3km section from Lucks Rd to Wingaroo Rd. Palana Rd, 900m section north from transfer station entrance.	All listed road works completed.	Complete	Works completed and progress reported on quarterly.
AP 2122-15	Resealing 1.6km (\$87,000). Memana 1.6km Amended 15.03.2022 Roads - Resealing 0.9km (\$17,000). Memana 0.9km	2.3.2	Finalise and implement the Asset Management Plan, maintenance schedules and disposal procedures to meet audit and governance requirements.	Chris Wilson	Not started as yet but the works is scheduled for 3rd quarter	500m section of Memana Rd from landfill entrance to Walker's Lookout completed.	Resealing 0.9km Memana Road completed. Balance of funds to be used for other works as per Council Motion 58.03.2022.	Complete	Works completed and progress reported on quarterly.
AP 2122-16	Roads - Footpaths (\$10,000). Replacement of cracked areas, mainly at Whitemark.	2.1.1	Maintain and develop an affordable network of safe roads and pedestrian pathways that recognises the changing needs of the Community	Chris Wilson	Not started as yet, will be identifying the required works in 2nd quarter.	Not started as yet, will be identifying the required works in 3rd quarter.	Locations identified and work programmed for Quarter 4 April-May 2022.	In progress	Works completed and progress reported on quarterly.
AP 2122-17	Roads - Bridges (\$35,000) Two bridge rail guard replacements on Lees Road and Conways Road.	2.1.1	Maintain and develop an affordable network of safe roads and pedestrian pathways that recognises the changing needs of the Community	Chris Wilson	Guard rails been ordered and delivered and Council is now waiting on contractor to carry out work.	Council is waiting on contractor to carry out work.	Council is waiting on contractor to carry out work.	Not started	Works completed and progress reported on quarterly.
AP 2122-18	General Roads Maintenance and Drainage 50% of \$597,000 LRCI Grant - Phase 3. Work to commence in Quarter 3.	2.1.1	Maintain and develop an affordable network of safe roads and pedestrian pathways that recognises the changing needs of the Community	Chris Wilson	Not started as yet, funding hasn't been approved as yet.	Not started as funding has not yet been approved.	Not started as funding has not yet been approved.	Not started	Works completed and progress reported on quarterly.
AP 2122-19	Waste - Building 1/3 of Cell #1 at Whitemark Tip (\$100,000).	2.4.1	Review and implement Council's Waste Management Strategy in line with relevant legislation, codes of practice and policy.	Chris Wilson	Not started as yet, still being assessed by EPA. They will be on the Island in October 2021.	Waiting on consultant's report required by EPA.	Waiting on consultant's report required by EPA.	Not started	Works completed and progress reported on quarterly.
AP 2122-20	Waste - Build new shed and sorting bays for baler functionality at Whitemark Tip Landfill site (\$50,000). As part of the program to sort waste and improve the accessibility and safety of the Whitemark Tip and Transfer Stations.	2.4.1	Review and implement Council's Waste Management Strategy in line with relevant legislation, codes of practice and policy.	Heidi Marshall	Design of shed completed. Large delays in the construction process. Deadline is 30 June 2022.	Works have not yet commenced. Likely delays due to the economic climate and availability of builders may see this pushed out beyond June 2022.	Works have not yet commenced. Likely delays due to the economic climate and availability of builders may see this pushed out beyond June 2022.	At Risk	Works completed and progress reported on quarterly.