



FLINDERS **COUNCIL**

Council Estimates
2012-2013

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1. Executive Summary

Under the *Local Government Act 1993* ("the Act"), Council is required to prepare estimates of the Council's revenue and expenditure for each financial year.

The estimates are to contain details of the following:-

- the estimated revenue of the Council;
- the estimated expenditure of the Council;
- the estimated borrowings by the Council;
- the estimated capital works of the Council;
- any other details required by the Minister.

In accordance with the Act the estimates must be adopted by 31 August each year, but can not be adopted more than one (1) month before the start of the financial year to which they relate.

A high level long term financial plan covering the period up to 5 years is currently being developed to assist Council in adopting estimates within the longer term prudent financial framework.

The key objective of the financial plan is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Strategic Plan.

The 2012/2013 Estimates presented in this report have been developed through a rigorous process of consultation and review with Councillors and Council Officers. It is Council's opinion that the estimates are financially responsible, contribute to achievement of the operational objectives and support the strategies included in the new Strategic Plan. It is also forward looking in that it fits within a longer term framework which seeks to achieve financial sustainability in the medium to long term.

A key influencing factor in the development of the 2012/2013 estimates has been the demand from ratepayers wanting improved service levels. In addition, ratepayers are looking for Council to deliver on major projects included in the Strategic Plan.

The 2012/2013 Estimates forecast an operating deficit of \$1,256,331 after raising rate revenue of \$1,252,224 and capital revenue of \$267,353. Excluding capital funding, an operating loss of \$1,523,684 is forecast for 2012/2013.

Council's financial position is under pressure due to the high level of capital works required and the need to provide a number of non-core services to residents, businesses and tourists within the municipality as Commonwealth and State Government Departments are reducing services in remote areas. Hence, Council's operating position is projected to result in a loss for 2012/2013 of \$1,165,120 million excluding capital grants of \$267,353.

Council operations are expected to be significantly impacted by reductions in government funding, and increased pressure from residents, businesses and tourists to continue to provide non-core services within the municipality over the next twelve months. However, it is necessary for Council to obtain future revenue growth whilst containing costs in order to achieve a breakeven operating position in the long term, this could be achieved by investing in new business operations that will increase long term revenue.

The total capital expenditure program will be \$1,334,290, any carried forward projects are fully funded from the 2012/2013 budget. Of the \$1,334,290 of capital funding required, \$267,353 will come from external grants and contributions and the balance from working capital.

The capital expenditure program has been set and prioritised based on a process of consultation that has enabled Council to assess needs and develop sound business cases for each project. A program of this size cannot be sustained beyond 2012/2013 without external funding or contributions.

2. Estimates Overview

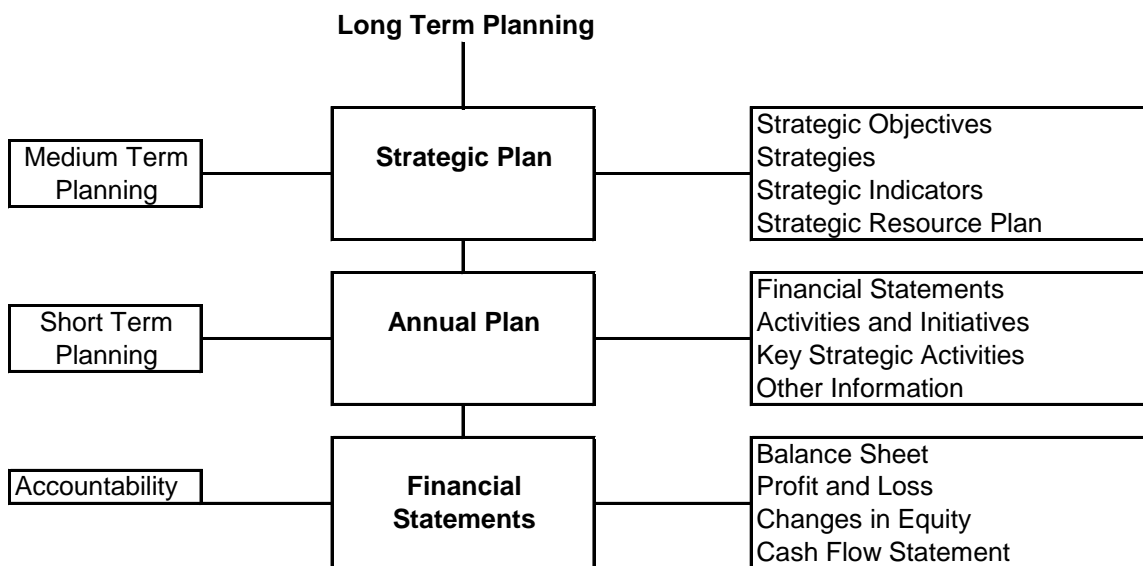
This section describes how the estimates are linked to the achievements of the Annual Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Strategic Plan) and short term (Annual Plan) and then holding itself accountable (Audited Financial Statements).

2.1 Strategic Planning Framework

The Estimates have been developed within an overall planning framework, which guides the Council in identifying and meeting community needs and aspirations over the long term, converting these into medium term and short term objectives, strategies, initiatives, activities and resource requirements and then holding itself accountable by the audit of the Financial Statements.

The Strategic Plan summarises the key objectives, strategies and actions that Council plans to pursue over the current five (5) year period. The operational objectives form part of this Annual Plan and is framed within the context of the Strategic Plan. These objectives outline the operating environment, key initiatives/actions and resource requirements for each of Council's program areas. The operational objectives then form the basis for the annual Estimates.

The diagram below depicts the strategic planning framework of Council:-



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. Any review of the Strategic Plan is substantially completed by March each year to ensure that there is sufficient time for Council Officers to develop their key initiatives and actions in draft form prior to the commencement of the estimates process from March - June.

2.2 Strategic Plan Outcomes

The Annual Plan includes the activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Strategic Plan. It identifies both the physical and financial resources required to undertake these activities and initiatives. The Estimates convert these resource requirements into financial terms to allow Council to make fully informed decisions when allocating scarce resources.

The Estimates by Division (Sections 11-19) includes activities and initiatives to be funded in the 2012/2013 Financial Year and how these will contribute to achieving the strategic objectives specified in the Strategic Plan.

2.3 Estimates Preparation

Under the *Local Government Act 1993*, Council is required to prepare and adopt eEstimates for each financial year. The Estimates are required to include estimated revenue, expenditure, borrowings, capital works and any other detail required by the Minister.

The first step in the Estimates process is for the Council Officers to prepare a first draft of the estimates in accordance with the *Local Government Act 1993* and submit the draft to Council for discussion, amendment and eventual adoption. Workshops are held with Council over several months to discuss and refine the document. The Estimates must be adopted by 31 August each year but not more than one (1) month before the start of the relevant financial year.

The 2012/2013 Estimates, are for the year 1 July 2012 to 30 June 2013 and are prepared in accordance with the *Local Government Act 1993*. The eEstimates include an estimated Income Statement, estimated Capital Works and Rates Resolution.

These statements have been prepared for the year ended 30 June 2013 in accordance with applicable Australian Accounting Standards, other mandatory professional reporting requirements and the *Local Government Act 1993*. They also include detailed information about the rates and charges to be levied, the Capital Works Program to be undertaken and other financial information the Council requires in order to make an informed decision about the adoption of the Estimates.

The Estimates include consideration of a number of long term strategies to assist Council in considering the Estimates in a proper financial management context. These include the Rating Strategy (Section 7) and Infrastructure Strategy (Section 9).

2.4 Estimates Process

The key dates for the Estimates process are summarised below:

Estimates Process	Month
1. Revise Strategic Plan (if applicable)	February
2. Commence drafting estimates and operational objectives	March
3. Workshops with Council	March-June
4. Estimates adopted by Council	June
5. Advertise new rates and charge within 21 days	July
6. Provide copies to listed persons and organisations	July
7. Public display	July

2.5 Estimates Influences

External Influences

In preparing the 2012/2013 Estimates a number of external influences likely to impact significantly on the services delivered by Council have been taken into considerations. These include:-

- Tasmanian CPI Index for Tasmania at the March Quarter set at 2.1%.
- Feedback from Treasury indicates a 7% increase in State Grants Commission funding.
- Prevailing economic conditions, which will affect interest rates relating to both borrowings and investments.
- Continued increases in fuel prices, resulting in many suppliers imposing a fuel surcharge on their charges.
- Ongoing asset replacements/upgrades.

Internal Influences

The Flinders Council Enterprise Agreement 2010 provisions, which provide for a 3.5% increase in salary and wages will influence on the 2012/2013 Estimates.

Section 6 of this report 'Impact of Current Year on 2012/2013 Estimates' provides more detailed analysis of internal influences.

2.6 Estimates Principles

In response to these influences, Officers prepared draft Estimates based on the following principles:-

- Existing fees and charges to increase in line with CPI or market levels;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2011/2012 levels with aim to use less resources with an emphasis on innovation and efficiency;
- Contract labour to be minimised;
- New initiatives or projects which are not cost neutral to be justified through a business case;
- Real savings in expenditure and increases in revenue identified in 2011/2012 to be preserved;
- Operating revenue and expenses arising from completed 2011/2012 Capital Works Projects to be included; and
- Any new borrowings required are to be justified through a business case.

3. Budget Highlights

This section of the Annual Estimates report summarises the aspects of the Estimates that are expected to be of greatest interest to the community. The summary looks at the two (2) key areas of:-

- Operating Estimates
- Capital Works Program

3.1 Operating Estimates

	Budget 2011/2012 \$	Estimates 2012/2013 \$	(Increase) Decrease \$
Operating			
Revenue	3,622,601	3,662,330	39,729
Expenditure	(4,632,022)	(5,186,014)	(553,992)
Sub totals	(1,009,421)	(1,523,684)	(514,263)
Capital			
Revenue	277,876	267,353	(10,523)
Operating surplus (deficit)	(731,545)	(1,256,331)	(524,786)

The Estimates Income Statement forecasts a deficit of \$1,256,331 for the year ending 30 June 2013, after capital grants and contributions. This is an increase of \$524,786 over 2011/2012. Before capital funding, an operating deficit of \$1,523,684 is forecast, an increase of \$514,263 on the 2011/2012 year.

3.2 Capital Works Program

	Budget 2011/2012 \$	Estimates 2012/2013 \$	(Increase) Decrease \$
Funding Source			
External	277,876	267,353	10,523
Internal	2,303,234	1,066,937	1,236,297
Total Funding	2,581,110	1,334,290	1,246,820
Capital Works	(2,581,110)	(1,334,290)	(1,246,820)
Capital Surplus (Deficit)	-	-	-

The 2012/2013 Capital Works estimates forecasts total capital works of \$1,334,290, which is an increase of \$393,172 over 2011/2012. The funding sources for the Capital Works Program includes \$10,523 from external sources such as new grants, loans and contributions; and \$1,236,297 from internal sources such as reserve cash, investments and working capital.

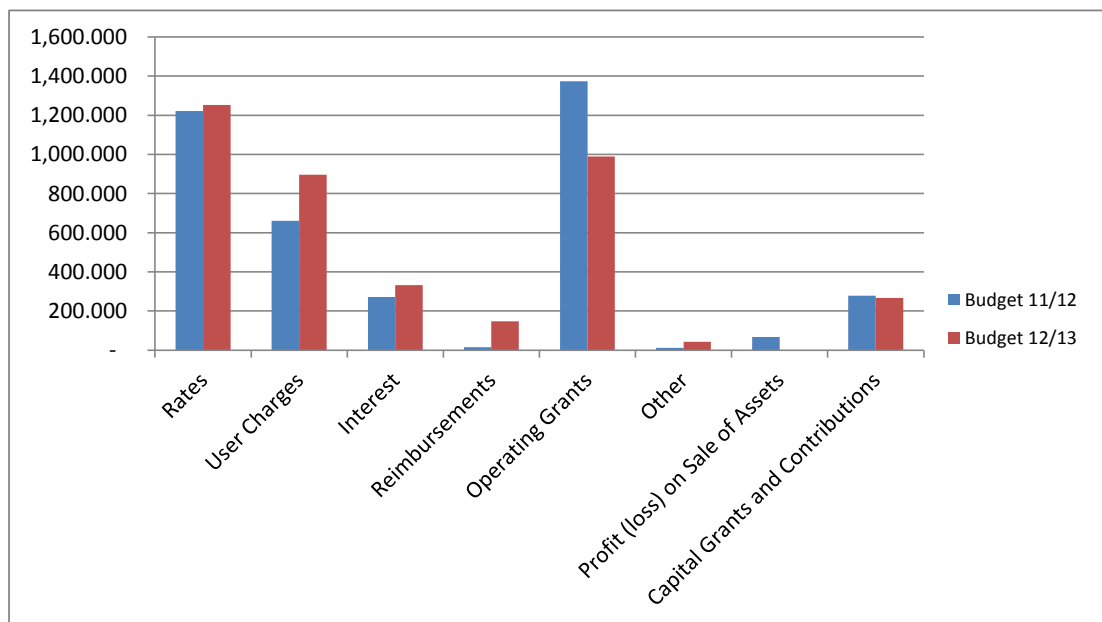
The Capital Works Program may need to be adjusted to include other incomplete projects from the 2011/2012 year. These projects will be identified after 30 June 2012 and the funds carried forward. Refer to Section 5 'Analysis of Capital Estimates' for a more detailed analysis.

4. Analysis of Operating Estimates

This section of the Annual Estimates analyses the expected revenue and expenses of the Council for the 2012/2013 year. It also includes analysis of departmental financial performance in a format which aligns with Council's organisational structure.

4.1 Operating Revenue

Revenue Types	Ref	Budget 2011/2012 \$	Estimates 2012/2013 \$	Increase (Decrease) \$
Rates	4.1.1	1,221,251	1,252,224	30,973
User Charges	4.1.2	660,450	896,550	236,100
Interest	4.1.5	272,000	332,000	60,000
Reimbursements	4.1.6	15,500	148,000	132,500
Operating Grants	4.1.3	1,374,500	990,156	(384,344)
Other	4.1.8	11,900	43,400	31,500
Profit (Loss) on Sale of Assets	4.1.7	67,000	-	(67,000)
Operating Revenue before Capital		3,622,601	3,662,330	39,729
Capital Grants and Contributions	4.1.4	277,876	267,353	(10,523)
Total Operating Revenue		3,900,477	3,929,683	29,206



4.1.1 Rates (\$21,695 Increase)

The General Rate has been increased to 8.530971c/\$ of AAV in 2012/13 from 8.080928c/\$ of AAV in 2011/12 that is an increase of 5.7% in General Rate. The increase has provided \$21,695 in additional revenue and takes total rate revenue to \$1,252,224 for the 2012/13 financial year.

Section 7 'Rate Resolution' includes a more detailed analysis of the rates to be levied in 2012/2013.

4.1.2 User Charges (\$236,100 Increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include such charges as for the use of community facilities, building and planning applications, dog licences and tip fees. In preparing the Estimates, a key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels, when possible.

Refer to Section 19 'Fees and Charges' for a detailed listing of all fees and charges.

4.1.3 Operating Grants (\$384,344 Decrease)

Government grants include all monies received from State and Commonwealth governments for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of grants has decreased by 28% or \$384,344 compared to 2011/2012. This has been a direct result of the Federal Government's Budget decision to paid the first and second quarterly payments for 2012-13 of the Financial Assistance Grant in advance in June of current financial year (2011/12).

At the time of preparation of these Estimates, the Tasmanian Auditor-General had not ruled on the financial treatment of these brought forward payments, which will have a significant impact on Council's operating revenue.

Significant movements in Grant Funding is summarised below:-

	Budget 2011/2012 \$	Estimates 2012/2013 \$	Increase (Decrease) \$
Financial Assistance Grant - Administration	524,000	344,828	(179,172)
Financial Assistance Grant - Roads and Bridges	540,000	305,428	(234,572)
Grants - Roads (DIER heavy vehicle motor tax)	135,000	135,000	-
Grants - Rural Primary Health Services	35,000	-	(35,000)
Grants - Northern Tasmania Development	35,000	2,000	(33,000)
Grants - Tourism and Economic Development	60,000	60,000	-
Grants - Youth Activities	-	1,500	1,500
Grants - Natural Resource Management	80,500	43,000	(37,500)

4.1.4 Capital Grants and Contributions (\$10,523 Decrease)

Capital grants and contributions include monies received from State, Federal and community sources for the purpose of funding the Capital Works Program. Overall the level of grants and contributions have decreased by only 4% compared to 2011/2012. Section 5 'Analysis of Capital Works Program' includes more detailed analysis of the grants and contributions expected to be received during the 2012/2013 year.

4.1.5 Interest Revenue (\$60,000 Increase)

Interest revenue includes interest on investments and rate arrears. Interest on investments is forecast to stay steady at the current levels as they did increase during the 2011/2012 year. An increase of 18% or \$60,000 is projected.

4.1.6 Reimbursements (\$132,500 Increase)

Reimbursement revenue relates to the recovery of costs incurred by Council. Reimbursements are forecast to increase by \$132,500 compared to 2011/2012.

4.1.7 Profit (loss) on Sale of Assets (\$67,000 Decrease)

This is a profit or loss on the sale of a Council asset. It is to decrease as no large plant items will be sold.

4.1.8 Other Revenue (\$31,500 Increase)

Other revenue relates to a range of unclassified items such as insurance recoveries and other miscellaneous income items. Other revenue is forecast to increase by \$31,500 compared to 2011/2012.

4.2 Operating Expenditure

Expenditure Types	Ref	Budget 2011/2012 \$	Estimates 2012/2013 \$	Variance (Unfav.) \$
Employee Expenses	4.2.1	(1,518,022)	(1,917,964)	(399,942)
Materials and Contracts	4.2.2	(1,684,100)	(1,832,250)	(148,150)
Depreciation	4.2.3	(1,425,500)	(1,425,500)	-
Other	4.2.7	(4,400)	(10,300)	(5,900)
Total Operating Expenditure		(4,632,022)	(5,186,014)	(553,992)

4.2.1 Employee Costs (\$399,942 Increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs including payroll tax, allowances, leave entitlements, employer superannuation, rostered days off, etc.

In summary, the average number of staff members for 2012/2013 is forecast to be 25.

4.2.2 Materials and Contracts (\$148,150 Increase)

Materials and contracts are forecast to Increase by 9% or \$148,150 compared to 2011/2012.

4.2.3 Depreciation (No change)

Depreciation relates to the usage of Council's property, plant and equipment including infrastructure assets such as roads and drains.

4.2.7 Other Expenses (\$5,900 Increase)

Other expenses relate to a range of unclassified items including rates discount and miscellaneous items. Other expenses are forecast to increase by \$5,900 compared to 2011/2012.

5. Analysis of Capital Works Program

This section of the Estimates report analyses the planned Capital Expenditure for the 2012/2013 year and the source of funding for that expenditure.

5.1 Funding Sources

Sources of Funding	Ref	Budget 2011/2012 \$	Estimates 2012/2013 \$	Net Cost (Increase) Decrease \$
External				
Capital Grants and Contributions	5.1.1	277,876	267,353	10,523
Loan Funds	5.2	-	-	-
Sub Total		277,876	267,353	10,523
Internal				
Reserve Cash and Investments	5.1.2	(1,319,325)	-	(1,319,325)
Working Capital	5.1.3	3,622,559	1,066,937	2,555,622
Sub Total		2,303,234	1,066,937	1,236,297
Total Funding Sources		2,581,110	1,334,290	1,246,820

5.1.1 Capital Grants and Contributions

Capital grants and contributions include monies received from State, Federal and other sources for the purpose of funding the Capital Works Program.

5.1.2 Reserve Cash and Investments

The Council has significant cash reserves, which it is currently using to fund its annual Capital Works Program. At this stage no cash reserves will be used to fund part of the Capital Works Program.

5.1.3 Working Capital

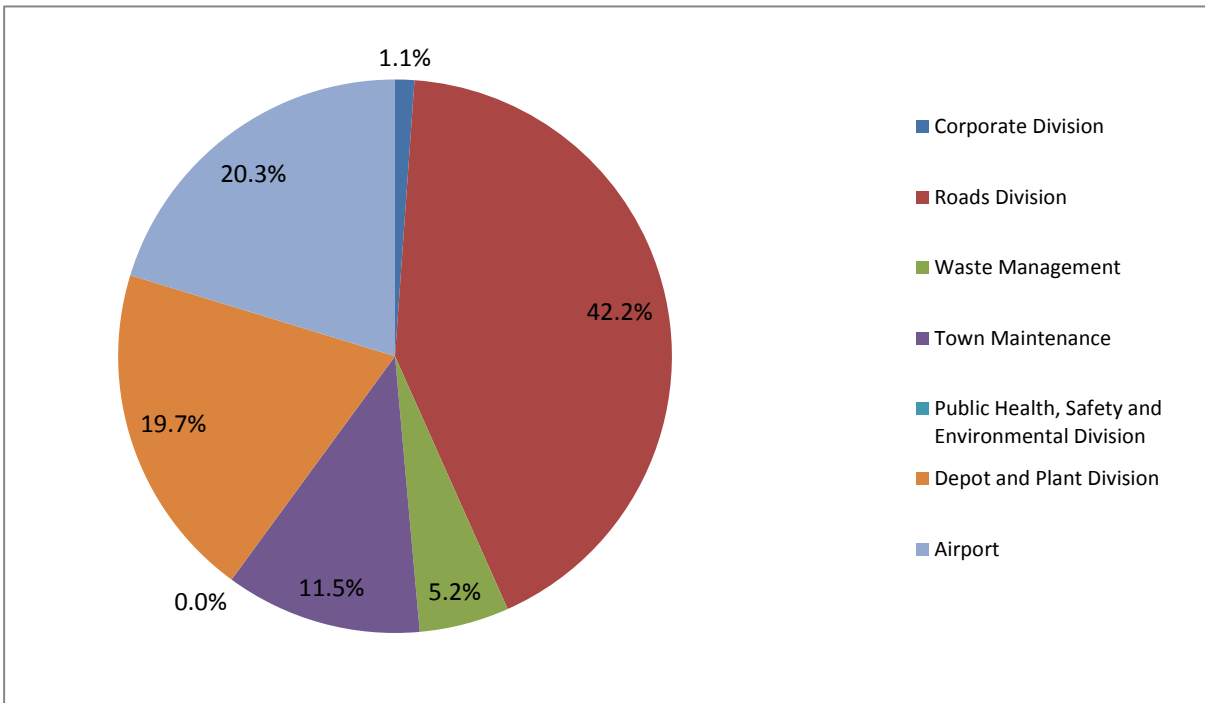
In addition to reserve investments, Council also has uncommitted cash and investments which represent working capital and funds preserved from the previous year.

5.2 Loan Funds

Proposed Council loans in 2012/2013 is NIL.

5.3 Capital Works

Capital Works Areas	Budget 2011/2012 \$	Budget 2012/2013 \$	Variance Increase (Decrease) \$
Corporate Division	10,000	15,000	5,000
Roads Division	588,468	563,115	(25,353)
Waste Management	60,000	70,000	10,000
Town Maintenance	1,097,270	153,175	(944,095)
Public Health, Safety and Environmental Division	-	-	-
Depot and Plant Division	245,500	262,500	17,000
Airport	579,872	270,500	(309,372)
Total Capital Works	2,581,110	1,334,290	(1,246,820)
New Works for 2012/2013 represented by:			
New Assets		86,700	
Existing Asset Improvements		1,247,590	
		1,334,290	



A detailed listing of individual projects included in the Capital Works Program is included in Section 9 "Capital Works Program".

5.3.1 Carried Forward Works

At the end of each financial year there are projects that are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2011/2012 year it is forecast that \$40,000 of Airport Capital Works will be incomplete and be carried forward into the 2012/2013 year.

6. Impact of Current Year on 2012/2013 Budget

This section of the estimates report analyses the impact of variances from the estimates for the current financial year (2011/2012) to assess whether there will be any significant impacts on the 2012/2013 budget.

6.1 Operating Performance

	Budget 2011/2012 \$	Actual at 31 May 2011/2012 \$	Increase (Decrease) \$
Operating			
Revenue	3,622,601	4,396,976	774,375
Expenditure	(4,632,022)	(5,036,101)	(404,079)
	(1,009,421)	(639,125)	370,296
Capital			
Revenue	277,876	307,876	30,000
Operating Surplus (Deficit)	(731,545)	(331,249)	400,296

7. Rates Resolution

That Council make rates and charges for the period 1st July 2012 to 30th June 2013 in accordance with the resolutions which follow:-

1. General Rate:

- 1.1 Pursuant to Section 90 of the *Local Government Act 1993*, Council makes the following general rate on all rateable land (excluding land which is exempt pursuant to the provisions of Section 87) within the Municipal Area of Flinders for the period commencing 1st July 2012 and ending 30th June 2013, namely a rate of 8.530971 cents in the dollar on the assessed annual value of the land.
- 1.2 Pursuant to Section 90(4) of the *Local Government Act 1993*, Council sets a minimum amount payable in respect of the general rate of \$400.00.

2. Service Rates and Service Charges:

Pursuant to Sections 93, 94, 94A and 95 of the *Local Government Act 1993*, Council makes the following service rates and service charges on all rateable land within the municipal area of Flinders (including land which is otherwise exempt from rates pursuant to Section 87 but excluding Crown Land to which Council does not supply any of the following services) for the period commencing 1st July 2012 and ending on the 30th June 2013, namely:-

2.1 Waste Management:

Service charges for the making available of waste management services to all land within the Municipal Area comprising waste disposal areas, waste transfer stations and related waste management facilities of \$123.00.

2.2 Fire Protection (Fire Service Contribution):

Pursuant to Section 93A of the *Local Government Act 1993* Council makes the following service rates in respect of the Fire Service contributions it must collect under the *Fire Service Act 1979* for the rateable parcels of land within the Municipal Area as follows:-

<i>District</i>	<i>Cents in the Dollar of AAV</i>
General Land	0.332099

Pursuant to Section 93(3) of the *Local Government Act 1993* Council sets a minimum amount payable in respect of this service rate of \$36.00.

3. Separate Land:

- 3.1 For the purposes of these resolutions the rates and charges shall apply to each parcel of land which is shown as being separately valued in the valuation list prepared under the *Valuation of Land Act 2001*.

4. Adjusted Values:

- 4.1. For the purposes of each of these resolutions any reference to assessed annual value includes a reference to that value as adjusted pursuant to Section 89 of the *Local Government Act 1993*.

5. Instalment Payment:

- 5.1 Pursuant to Section 124 of the *Local Government Act 1993*, Council:-

- (a) Decides that all rates are payable by all rate payers by two instalments which must be of approximately equal amounts.
- (b) Determines that the dates by which instalments are to be paid shall be as follows:-
 - (i) The first instalment on or before 23rd October 2012; and
 - (ii) The second instalment on or before 19th February 2013.
- (c) Where a ratepayer fails to pay any instalment within 21 days of the date on which the rates are due, the full amount owing becomes due and payable in accordance with Section 124 (5) of the *Local Government Act 1993*.

6. Discount:

Pursuant to Section 130 of the *Local Government Act 1993* Council offers to all of the ratepayers who are liable to pay rates and charges a discount of 2% if the rates and charges are paid by one payment on or before 23rd October 2012.

7. Penalty and Interest:

- 7.1 Pursuant to Section 128 of the *Local Government Act 1993*, if any rate or instalment is not paid on or before the date it falls due then:-

- (a) There is payable a penalty of 10% of the unpaid rate or instalment; and
- (b) There is payable a daily interest charge of 0.027315% (9.97% per annum) in respect of the unpaid rate or instalment for the period during which it is unpaid.

8. Words and Expressions:

Words and expressions used both in these resolutions and in the *Local Government Act 1993* or the *Fire Service Act 1979* have in these resolutions the same respective meanings as they have in those Acts.

7.1 Rates Comparison

	General	Fire	Water	Waste	Discount	Total	% Diff
Whitmark House							
	AAV			9,400			
2006/07	597.64	30.00	240.00	85.00	-19.05	933.59	
2007/08	615.48	31.00	251.00	50.00	-18.95	928.53	-0.54%
2008/09	640.46	32.02	262.00	70.00	-20.09	984.39	6.02%
2009/10	671.68	33.00		96.00	-16.01	784.67	-20.29%
2010/11	756.66	34.00		104.00	-17.89	876.77	11.74%
2011/12	758.67	35.00		116.50	-18.20	891.97	1.73%
2012/13	801.91	35.00		123.00	-19.20	940.72	5.47%
Lady Barron House							
	AAV			11,200			
2006/07	726.28	30.00	240.00	85.00	-21.63	1,059.65	
2007/08	747.96	34.38	251.00	50.00	-21.67	1,061.67	0.19%
2008/09	778.31	38.92	262.00	70.00	-22.98	1,126.25	6.08%
2009/10	816.25	38.92		96.00	-19.02	932.15	-17.23%
2010/11	901.56	40.21		104.00	-20.92	1,024.85	9.95%
2011/12	903.94	36.14		116.50	-21.13	1,035.45	1.03%
2012/13	955.47	36.14		123.00	-22.29	1,092.32	5.49%
Cape Barron Island House							
	AAV			Minimum			
2006/07	200.00	30.00		85.00	-6.30	308.70	
2007/08	250.00	31.00		50.00	-6.62	324.38	5.08%
2008/09	300.00	32.00		70.00	-8.04	393.96	21.45%
2009/10	350.00	33.00		96.00	-9.58	469.42	19.15%
2010/11	400.00	34.00		104.00	-10.76	527.24	12.32%
2011/12	450.00	35.00		116.50	-12.03	589.47	11.80%
2012/13	400.00	35.00		123.00	-11.16	546.84	-7.23%
Palana House							
	AAV			6,800			
2006/07	455.60	30.00		85.00	-7.87	562.73	
2007/08	469.20	31.00		50.00	-6.87	543.33	-3.45%
2008/09	488.24	32.00		70.00	-5.87	584.37	7.55%
2009/10	512.04	33.00		96.00	-12.82	628.22	7.50%
2010/11	547.37	34.00		104.00	-13.71	671.66	14.94%
2011/12	548.82	35.00		116.50	-14.01	686.31	9.25%
2012/13	580.11	35.00		123.00	-14.76	723.35	5.40%
Killiecrankie House							
	AAV			10,000			
2006/07	549.40	30.00		85.00	-13.29	651.11	
2007/08	565.80	31.00		50.00	-12.94	633.86	-2.65%
2008/09	588.76	32.00		70.00	-13.82	676.94	6.80%
2009/10	617.46	33.00		96.00	-14.93	731.53	8.06%
2010/11	804.96	34.00		104.00	-18.86	924.10	36.51%
2011/12	807.09	35.00		116.50	-19.17	939.42	28.42%
2012/13	853.10	35.00		116.50	-20.09	984.51	6.54%
Rural Property 1							
	AAV			264,000			
2006/07	16,080.00	444.00		85.00	-332.18	16,276.82	
2007/08	18,216.00	837.41		50.00	-382.07	18,721.34	15.02%
2008/09	18,955.20	947.76		70.00	-399.46	19,573.50	4.55%
2009/10	19,879.20	947.76		96.00	-418.46	20,504.50	4.76%
2010/11	21,250.94	947.76		104.00	-446.05	21,856.65	11.66%
2011/12	21,307.25	851.98		116.50	-445.51	21,830.22	6.47%
2012/13	22,521.84	876.74		123.00	-470.43	23,051.15	5.59%
Rural Property 2							
	AAV			21,000			
2006/07	1,340.00	37.00		85.00	-29.24	1,432.76	
2007/08	1,518.00	69.78		50.00	-32.76	1,605.02	12.02%
2008/09	1,579.60	78.98		70.00	-34.57	1,694.01	5.54%
2009/10	1,656.60	78.98		96.00	-36.63	1,794.95	5.96%
2010/11	1,690.42	75.39		104.00	-37.40	1,832.41	8.17%
2011/12	1,694.89	67.77		116.50	-37.58	1,841.58	2.60%
2012/13	1,791.51	69.74		123.00	-39.69	1,944.57	5.59%
Rural Property 3							
	Vacant Land			AAV		Minimum	
2006/07	200.00	30.00		85.00	-6.30	308.70	
2007/08	250.00	31.00		50.00	-6.62	324.38	5.08%
2008/09	300.00	32.00		70.00	-8.04	393.96	21.45%
2009/10	350.00	33.00		96.00	-9.58	469.42	19.15%
2010/11	400.00	34.00		104.00	-10.76	527.24	33.83%
2011/12	450.00	35.00		116.50	-12.03	589.47	25.57%
2012/13	400.00	35.00		123.00	-11.16	546.84	-7.23%
Whitmark Vacant							
	AAV			Minimum			
2006/07	200.00	30.00	240.00	85.00	-11.10	543.90	
2007/08	250.00	31.00	251.00	50.00	-11.64	570.36	4.86%
2008/09	300.00	32.00	262.00	70.00	-13.28	650.72	14.09%
2009/10	350.00	33.00		96.00	-9.58	469.42	-27.86%
2010/11	400.00	34.00		104.00	-10.76	527.24	12.32%
2011/12	450.00	35.00		116.50	-12.03	589.47	11.80%
2012/13	400.00	35.00		123.00	-11.16	546.84	-7.23%
Lady Barron Vacant							
	AAV			Minimum			
2006/07	200.00	30.00	240.00	85.00	-11.10	543.90	
2007/08	250.00	31.00	251.00	50.00	-11.64	570.36	4.86%
2008/09	300.00	32.00	262.00	70.00	-13.28	650.72	14.09%
2009/10	350.00	33.00		96.00	-9.58	469.42	-27.86%
2010/11	400.00	34.00		104.00	-10.76	527.24	12.32%
2011/12	450.00	35.00		116.50	-12.03	589.47	11.80%
2012/13	400.00	35.00		123.00	-11.16	546.84	-7.23%
Killiecrankie Vacant							
	AAV			Minimum			
2006/07	200.00	30.00		85.00	-6.30	308.70	
2007/08	250.00	31.00		50.00	-6.62	324.38	5.08%
2008/09	300.00	32.00		70.00	-8.04	393.96	21.45%
2009/10	350.00	33.00		96.00	-9.58	469.42	19.15%
2010/11	400.00	34.00		104.00	-10.76	527.24	12.32%
2011/12	450.00	35.00		116.50	-12.03	589.47	11.80%
2012/13	400.00	35.00		123.00	-11.16	546.84	-7.23%
Whitmark Commercial							
	AAV			18,000			
2006/07	992.84	30.00	480.00	85.00	-31.76	1,556.08	
2007/08	1,124.84	51.71	502.00	50.00	-34.57	1,693.98	8.86%
2008/09	1,170.48	58.52	524.00	70.00	-36.46	1,786.54	5.46%
2009/10	1,227.00	58.52		96.00	-27.63	1,353.89	-24.22%
2010/11	1,312.25	58.52		104.00	-29.50	1,445.27	6.75%
2011/12	1,452.77	58.09		116.50	-32.55	1,594.81	10.35%
2012/13	1,535.58	59.78		123.00	-34.37	1,683.99	5.59%
Lady Barron Commercial							
	AAV			17,600			
2006/07	1,029.12	30.00	240.00	85.00	-27.68	1,356.44	
2007/08	1,059.84	48.72	251.00	50.00	-28.19	1,381.37	1.84%
2008/09	1,102.85	55.14	262.00	70.00	-29.80	1,460.19	5.71%
2009/10	1,156.61	55.14		96.00	-26.16	1,281.60	-12.23%
2010/11	1,416.73	63.18		104.00	-31.68	1,552.23	21.12%
2011/12	1,420.48	56.80		116.50	-31.88	1,561.90	0.62%
2012/13	1,501.46	58.45		123.00	-33.66	1,649.25	5.59%

7.2 Rates History

RATE TYPE	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Municipal Rate									
Rate in the \$	14.5425	15.2696	6.7000	6.9000	7.1800	7.5300	8.0496	8.0709	8.5310
Minimum	165.00	190.00	200.00	250.00	300.00	350.00	400.00	450.00	400.00
Fire Levy									
Fire Levy	0.8479	0.8479	0.1850	0.3172	0.3590	0.3590	0.3590	0.3227	0.3321
Minimum	29.00	29.00	30.00	31.00	32.00	33.00	34.00	35.00	36.00
Water									
Tenement	238.00	238.00	240.00	251.00	262.00				
Vacant	238.00	238.00	240.00	251.00	262.00				
Cents per Kl >250kl	0.46	0.46	0.46	0.48	0.50				
Waste Management									
Service Fee			85.00	50.00	70.00	96.00	104.00	116.50	123.00

8. Reserves

		Opening Balance 1-Jul-12	Transfers In	Transfers Out	Closing Balance 30-Jun-13
Asset Revaluation Reserve					
	2012/13	7,730,510	N/A	N/A	7,730,510
Balance at EOY	2011/12	7,730,510			7,730,510
Unallocated Cash Reserves					
Budget	2012/13	3,657,900	-	-	3,657,900
Balance at EOY	2011/12	3,686,060			3,686,060
Bequests Reserves					
Budget	2012/13	105,349			105,349
Balance at EOY	2011/12	105,349			105,349
Airport Cash Reserve					
Budget	2012/13	527,500			527,500
Balance at EOY	2011/12	527,500			527,500
Whitemark Hall Renovation Reserve					
Budget	2012/13	-			-
Balance at EOY	2011/12	-			-
Infrastructure Asset Reserve					
Budget	2012/13	20,000			20,000
Balance at EOY	2011/12	20,000			20,000
Ben Lomond Water Investment Reserve					
Budget	2012/13	37,684			37,684
Balance at EOY	2011/12	37,684			37,684
TOTAL	2012/13	12,078,943	-	-	12,078,943
TOTAL	2011/12	12,107,103	-	-	12,107,103

9. Capital Works Program

			Budget 2010/11	Budget @ 31/3/12 2011/12	Works In Progress 2012/13	Proposed Budget 2012/13
Administrative Support						
Office Computer Systems	ADM	CAPW003	10,000	10,000	-	15,000
Total Administrative Support			10,000	10,000	-	15,000
Roads						
Footpaths						
Footpaths Program	RDS	CAPW006	30,000	25,000	-	-
Sub-Total Footpaths			30,000	25,000	-	-
Bridges						
Memana Rd Bridge (Apps Bridge)	RDS	RTRF105	191,874			
Summer Camp Road	RDS	RTRF106	32,326			
Thule Rd Chew Tobacco Creek	RDS	RTRF107	84,000			
Trouser Point Rd Rhodes Bridge	RDS	RTRF108	3,000	79,000	-	
Cronleys Creek Bridge, Big River Road	RDS	RTRF109		49,600	-	
Butter Factory Road	RDS	RTRF110		65,338	-	
Officers Creek Bridge	RDS	RTRF111				120,410
Edens Creek Bridge	RDS	RTRF112				73,410
Sub-Total Bridges			311,200	193,938	-	193,820
Reseals						
Lackrana Road	RDS	CAPR101				
Henwood Street	RDS	CAPR102				
Patrick Street	RDS	CAPR103	42,500			
Walker Street	RDS	CAPR104	10,000			
Esplande Lady Barron	RDS	CAPR105	10,000			
Barr Street Lady Barron	RDS	CAPR106	24,000			
Lucks Road	RDS	CAPR108		107,500	-	
Franklin Parade, Lady Barron	RDS	CAPR109		60,000	-	
Lagoon Road, Whitemark	RDS	CAPR107		30,470	-	
Memana Road	RDS	CAPR110				45,857
Melrose Road	RDS	CAPR111				73,415
Martin Street	RDS	CAPR112				9,140
Mainwaring Street	RDS	CAPR113				5,372
Sub-Total Reseals			86,500	197,970	-	133,784
Resheeting						
Palana Road	RDS	CAPR501	44,200	23,000		23,656
North East River Road	RDS	CAPR502	10,600	4,764		4,587
Killiecrankie Road	RDS	CAPR503	4,500	4,820		
Edens Road	RDS	CAPR504	7,500	3,310		
Boat Harbour Road	RDS	CAPR505	4,500			
West End Road	RDS	CAPR506	4,600	3,400		4,503
Walkers Lookout	RDS	CAPR507				
Coast Road	RDS	CAPR508	5,300	30,000		15,295
Badger Corner Road	RDS	CAPR509	4,500			4,593
Golden Mile Road	RDS	CAPR510	7,800	4,795		
Reedy Lagoon Road	RDS	CAPR511		9,590		4,811
Pot Boil Road	RDS	CAPR512	2,400	4,466		
Big River Road	RDS	CAPR514		4,466		8,068
Trousers Point Road	RDS	CAPR515	15,700	12,230		20,408
Port Davies Road	RDS	CAPR516	4,800	7,621		4,895
Wallanippi Road (inc Smith Rd)	RDS	CAPR517	6,900			
Andersons Road	RDS	CAPR518	5,000			7,839
Five Mile Road	RDS	CAPR519	13,700	4,310		7,171
Dutchmans Road	RDS	CAPR520	5,000			
Cameron's Inlet Road	RDS	CAPR521	10,600			4,504
Fairhaven Road	RDS	CAPR522	10,300	4,581		10,170
Wingargo Road	RDS	CAPR523	10,100	9,590		9,623
Conways Road	RDS	CAPR524	4,500			
Lees Road	RDS	CAPR525	5,500	5,059		10,170
Haulands Gap Road	RDS	CAPR526		4,795		4,811
Madeleys Road	RDS	CAPR527		9,590		4,811
Melrose Road	RDS	CAPR528		4,795		10,170
Summers Road	RDS	CAPR529		4,795		4,811
Thule Road	RDS	CAPR530		6,260		5,358
Memana Road	RDS	CAPR531		5,323		4,538
Hines Road	RDS	CAPE532				10,717
Marshall Bay Access Road NEW	RDS					50,000
Sub-Total Resheeting			188,000	171,560	-	235,511
TOTAL Roads			615,700	588,468	-	563,115
Solid Waste Management						
Cell Liner	WST	CAPF406	65,878			
Site works (inc fence, ponds, survey)	WST	CAPF402	81,953			
Site Shed	WST	CAPF401	16,047			

Cape Barren Is - New Waste Site	WST	CAPW011	20,000	20,000		30,000
Cape Barren Is/Lady Barron site improvements	WST	CAPW008		20,000		20,000
Recycling Introduction	WST	CAPW009		10,000		10,000
Composting Introduction	WST	CAPW010		10,000		10,000
TOTAL Solid Waste Management			183,878	60,000	-	70,000
Town Maintenance (Buildings, Parks & Reserves)						
Whitemark Hall (FAEC)	TMT	CAPF101	1,024,000	1,024,000	-	3,200
Museum Fire Protective System/Equipment	TMT	CAPM001	10,000	5,000		5,000
Killiecrankie POS facilities: bbq, wc, tables	TMT	CAPG106	2,500			
Council Offices	TMT	CAPE002	43,000	43,000		17,000
House 1 and 2 painting (Robert & James Sts)	TMT		8,000			
Flag Pole Council Offices	TMT		2,000			
House 3 (Martin St)	TMT					6,155
House 2 (James St)	TMT			5,180		
House 1 (Robert St)	TMT			1,550		
Child Care Centre	TMT					5,500
Council Depot Office (incl painting & fences)	TMT					10,630
Emita Hall	TMT	RECL201		3,800		1,650
Lady Barron Hall	TMT	CAPL003	12,830	12,830		6,330
Holloway Park Hall	TMT	RECL202		1,910		
Showgrounds	TMT					1,210
Port Davies Boat Ramp	TMT					20,000
Bicycle Racks @ Whitemark	TMT					1,000
Ceiling Fans - FAEC	TMT					2,000
Whitemark Civic Centre Development at FAEC	TMT					40,000
Emergency Communications Upgrade at FAEC	TMT					13,500
Whitemark Beautification/Foreshore Upgrade	TMT					20,000
TOTAL Town Maintenance			1,102,330	1,097,270	-	153,175
Airport						
Runway Reseal 14/32 (RASP Grant)	AIR	CAPA007	297,200	297,200		
Strengthen Taxiway & Apron (Infrastructure Grant)	AIR	CAPA008	226,472	226,472		
Taxiway & Apron Extension (including RFDS area)	AIR					
Runway 14/32 Threshold - REMOVE & SEAL	AIR					80,000
Regional Aviation Access Program (RAAP) Funding	AIR				40,000	160,500
Runway Minor Repairs	AIR					10,000
Reseal Existing Apron	AIR		34,000			
Line Marking	AIR		11,000			
Lighting	AIR		5,000			
Drainage	AIR	CAPF202	5,000	5,000		
Protective Membrane - Fuel Stand	AIR	CAPA014	4,500	4,500		
Safety Management Manual	AIR		8,000			
Fencing	AIR		21,000			
Paint Terminal Interior	AIR		1,500			
Replace Last Obstacle Ladder	AIR		3,500			
Shot Gun	AIR		1,000			
Airport Watering System	AIR		1,000			
Aerodrome Terminal Upgrade 2010	AIR		3,100			
Car Park Sealing	AIR	CAPA003		25,000		
Terminal Carpet Replacement	AIR	CAPA012		10,500		
Office Heat Pump	AIR	CAPA013		2,800		
Terminal Vending Machine	AIR	CAPA011		8,400		
RFDS Patient Transfer Station (Concrete Slab & Electrical)	AIR					15,000
Terminal - Automatic Doors in Luggage Area	AIR					-
Connection to Hydro for Solar Array Panels	AIR					5,000
TOTAL Airport			622,272	579,872	40,000	270,500
Plant & Equipment						
SES Second Support Vehicle	PLT		7,500			
Misc Equipment	PLT	CAPD001	2,500			
Grader Cat	PLT		200,000			
P24 Toyota Ute 4 x 2	PLT	UTEF024		36,000		
P14 Mitsubishi D/C 4x4	PLT	UTEF014	30,000			
John Deere mower	PLT		7,000			
iTone Fuel Management System	PLT		13,340			
Replace Ride-On-Mower	PLT	MOWF001		7,000		
P07 Volvo 10YD Truck EO7212	PLT	TRKF007		202,500		
Set of Tractor Forks (Airport)	PLT					2,500
P30 Hilux Dual Cab 4x4	PLT	UTEF030				
P11 Mitsubishi Canter Truck	PLT	TRKF011				
Steam Weed Spraying Wand	PLT					25,000
P22 McCormick Tractor (Replacement)	PLT	MSCF022				60,000
Flip Screen (Sand & Gravel)	PLT					45,000
Tag Float Trailer	PLT					40,000
Mobile Water Tank	PLT					20,000
NEW Secondhand Bulldozer	PLT					-
Excavator (Replacement)	PLT	MSCF029				70,000
TOTAL Plant & Equipment			260,340	245,500	-	262,500
TOTAL Capital Works			2,794,520	2,581,110	40,000	1,334,290

10. Financial Statements

10.1 Estimated Income Statements

Estimated Income Statement

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Income				
Rates	1,142,187	1,221,251	1,220,950	1,252,224
User Charges	619,748	660,450	809,850	896,550
Interest	320,809	272,000	331,000	332,000
Reimbursements	12,029	15,500	147,500	148,000
Grants	1,308,616	1,374,500	1,759,376	990,156
Other	8,696	11,900	61,300	43,400
Profit (Loss) on Sale of Assets	70,632	67,000	67,000	-
Total Income	3,482,717	3,622,601	4,396,976	3,662,330
Expenses				
Employee Expenses	1,298,626	1,518,022	1,878,541	1,917,964
Materials & Supplies	1,181,120	1,248,100	1,237,160	1,261,500
Contracts	464,108	436,000	490,500	570,750
Depreciation	1,286,073	1,425,500	1,425,500	1,425,500
Other	5,113	4,400	4,400	10,300
Total Expenses	4,235,040	4,632,022	5,036,101	5,186,014
Operating Surplus (Deficit)	(752,323)	(1,009,421)	(639,125)	(1,523,684)
Capital Grants and Contributions	140,000	277,876	307,876	267,353
Total Surplus (Deficit)	(612,323)	(731,545)	(331,249)	(1,256,331)
Capital Expenses				
Capital Works	(2,158,901)	(2,581,110)	(2,581,110)	(1,334,290)
Depreciation	1,286,073	1,425,500	1,425,500	1,425,500
Transfer to Reserves	-	-	-	-
Transfers from Reserves	-	-	-	-
Total Capital Expenditure	(872,828)	(1,155,610)	(1,155,610)	91,210
Total Surplus (Deficit) after Capital Items	(1,485,151)	(1,887,155)	(1,486,859)	(1,165,120)

11. Corporate Division

Core Activities

The Corporate Division incorporates General Administration and Governance. The Corporate Division provides for a General Manager; Corporate Services Manager; Executive Assistant; Payroll and Rates Officer; Creditors, Debtors and Records Officer; and a Customer Service Officer. This unit comprises the following programs:-

- Government Fees and Levies
- General Rate
- Corporate Services
- Governance and Members Expenses
- Executive
- Information Technology

2012-2013 Programs and Initiatives

Government Fees and Levies

This program includes major government levies such as the Fire Levy, Local Government Levy and Building Industry Training Levy.

Council collects the Fire Levy, the Building Permit Levy and the Building Industry Training Levy on behalf of the State Government. In return Council collects 4% of the Fire Levy collected as commission, \$6 of every Building Permit Levy Application and \$4 of every Building Training Levy Application.

General Rate

This program provides for the levying and collection of the General Rate income.

Other key initiatives for this year include:

- Inform and advertise to ratepayers the rates resolution

Corporate Services

This program provides for all other costs associated with finance, administration and human resource management not provided for elsewhere.

This year the finance program will also provide for:

- Production of the annual budget
- Risk management initiatives
- Policy review and development
- Review the budget and report to Council quarterly
- Compliance with applicable International and Australian Accounting Standards
- Compliance with the Right to Information Act 2009
- Complete statutory reporting
- Compliance with relevant taxation legislation and reporting requirements
- Occupational, Health and Safety within the organisation
- Develop information content for the Council website and ensure that information is up to date

Governance and Members Expenses

This program provides for members allowance and other costs associated with Councillors.

Executive

The Executive program provides for the General Manager and Executive Assistant.

Other executive initiatives for the year include:

- Advising Councillors of amendments and changes to the Local Government Act 1993 and other relevant legislation.
- Continue to provide high level support and qualified advice to elected members

Information Technology

This program provides for all costs associated with information technology such as maintenance, software upgrades and licences. Included in the capital works budget is \$10,000 for computer upgrades and equipment.

Proposed Budget

Corporate Division	Income \$	Expenditure \$	Net Cost \$
General Administration	409,712	784,014	374,302
Governance	1,443,137	586,642	(856,495)
Total Corporate Division	1,852,849	1,370,656	(482,194)

Program: Corporate Division

Description	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$
Rates	1,086,111	1,085,051	1,109,421
User Charges	17,100	13,100	15,100
Interest	272,000	331,000	332,000
Reimbursements	15,000	15,000	15,500
Grants	524,000	524,000	344,828
Other	6,000	43,500	36,000
Total Income	1,920,211	2,011,651	1,852,849

Operating Expenditure			
Employee Expenses	585,680	663,280	702,256
Materials & Supplies	608,300	562,000	580,900
Contracts	95,000	91,000	57,500
Depreciation	28,000	28,000	28,000
Other	2,000	2,000	2,000
Total Expenditure	1,318,980	1,346,280	1,370,656
Net Operating Cost	601,231	665,371	482,194
Profit (Loss) on Sale of Assets	-	-	-
Depreciation	28,000	28,000	28,000
Capital Works	(10,000)	(10,000)	(15,000)
	619,231	683,371	495,194

Operating Budget - Revenue			
Description	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Corporate Division			
Administration Revenue			
Fire Levy - All	52,997	53,025	54,612
Other Revenue (GST Free)	2,000	2,000	2,000
Other Revenue (GST Payable)	1,000	6,000	6,000
Commissions	-	-	2,000
Meeting Room & Facilities Hire	500	500	500
132 & 337 Certificates (and rates notices)	10,000	10,000	10,000
Photocopies/Facsimiles	1,000	1,000	1,000
Training Subsidy	5,000	1,000	1,000
Equipment Hire	100	100	100
Hall & Sports Stadiums Hire	500	500	500
Interest on short term deposits	250,000	230,000	230,000
Interest Tascorp 11am investment account	12,000	45,000	45,000
Interest on Westpac Gunn Bequest	4,500	4,500	4,500
Interest on Westpac POS Account	-	1,500	1,500
Interest on Westpac Cash Reserve	500	32,000	32,000
Interest - overdue interest on Rate Debtors	5,000	3,000	4,000
Interest - Overdue Penalty on Rate Debtors	-	15,000	15,000
Insurance Recoveries	-	-	-
Subtotal Administration (ADM)	345,097	405,125	409,712
Governance Revenue			
General Rate - All	1,033,114	1,032,026	1,054,809
Other Revenue (GST Free)	2,000	2,000	2,000
Other Revenue (GST Payable)	1,000	1,500	1,500
Ben Lomond Water Equiv/Dividends	-	32,000	24,500
Pensioner Rem (Fire Levy)	-	-	500
Pensioner Remission - State Govt. 30%	15,000	15,000	15,000
Grants - Financial Assistance Grant	505,000	505,000	324,828
Grants - Roads (DIER heavy vehicle motor tax)	19,000	19,000	20,000
Subtotal Governance (GOV)	1,575,114	1,606,526	1,443,137
Total Revenue Corporate Divn.	1,920,211	2,011,651	1,852,849
Operating Budget - Expenditure			
Description	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Corporate Division			
Administration Expenditure			
Salaries and Wages	290,200	290,200	307,612
Overtime	1,000	1,000	1,000
Payroll Tax	30,000	35,000	35,000
Workers Comp Insurance	-	14,100	15,000
Superannuation	36,300	36,300	38,452
Allowances	10,000	10,000	10,000
Training	2,500	4,500	3,500
Conferences and Seminars	-	1,500	2,500
Uniforms	3,000	3,000	3,000
Staff Amenities	6,400	6,400	6,400
Advertising	3,000	1,500	2,000
Audit Fees	18,000	18,000	18,000
Bank Charges	8,000	8,000	8,000
Civic Functions and FIC Meetings	100	100	100
Cleaning	500	500	500
Computer Hardware Purchase	10,000	6,000	8,000
Computer Software Purchase	5,000	5,000	5,000
Computer Consumables	3,000	3,000	3,000
Computer Repairs/Help Desk	10,000	10,000	10,000
Computer Training	2,000	-	1,000
Computing Consultancies	4,000	1,000	1,000
Computing Lease Charges	26,000	26,000	26,000

Computing Licence Fees / Maint.	12,000	12,000	13,000
Consultancy - Brighton Council	10,000	7,000	7,000
Consulting / Contractor Services	5,000	6,000	5,000
Debt Collection	4,500	6,500	6,500
Consultancy - Northern Midlands Council	10,000	8,000	5,000
Energy (Gas & Electricity)	5,000	-	-
Fire Service Levy	53,000	53,000	53,000
Freight	1,000	1,000	1,000
General Expenses	2,000	12,000	10,000
Insurance - General	60,000	23,000	23,000
Land Tax	28,000	28,000	28,000
Legal Expenses	8,000	1,000	2,000
Licence Fees	2,000	2,000	2,000
Materials	3,000	1,000	2,000
Meals/Entertainment	500	500	500
Photocopier	10,000	15,000	15,000
Postage	3,000	3,000	3,000
Printing and Stationery	5,000	7,000	5,000
Plant Hire - Internal Charges	2,000	2,000	2,000
Roundings Account	50	50	50
Security & Fire Prevention	100	100	100
Settlement Discount - Rates Payments	15,000	16,000	16,000
Subscriptions/Publications	1,000	1,000	1,000
Supplementary Revaluations	5,000	5,000	5,000
Telephone inc Fax & Internet	40,000	35,000	35,000
Travel Expenses (inc Air)	5,000	5,000	7,000
Web Page Design & mods	500	500	500
Wreaths/Flowers	100	100	100
Depreciation - Furniture & Fittings	12,000	12,000	12,000
Amortisation Expense - Municipal Revaluation	16,000	16,000	16,000
Bad & Doubtful Debts	2,000	2,000	2,000
Discount Allowed	200	200	200
Rate Remissions - General	1,000	1,000	1,000
Subtotal Administration (ADM)	790,950	763,050	784,014
Governance			
Salaries and Wages	178,300	232,000	245,920
Superannuation	17,700	19,500	24,592
Allowances	1,000	1,000	1,000
Training	3,000	1,000	2,000
Conferences and Seminars	5,000	6,500	5,000
Staff Amenities	1,280	1,280	1,280
Advertising	4,000	2,500	4,000
Civic Functions and FIC Meetings	500	500	500
Computer Hardware Purchase	2,500	1,500	2,500
Computer Software Purchase	1,000	-	1,000
Computer Consumables	1,000	1,100	1,000
Consulting / Contractor Services	70,000	70,000	40,500
Council Member Allowances	88,000	88,000	88,000
Council Member Expenses	6,000	6,000	6,000
Council Member Training	1,000	4,000	2,000
Donations and Gifts	11,500	11,500	12,500
Election Costs	10,000	4,000	2,000
Freight	200	200	200
Exgratia Payments	1,000	1,000	-
General Expenses	20,000	25,000	25,000
Insurance - General	10,000	3,000	4,000
Legal Expenses	12,000	6,000	12,000
Materials	1,000	1,000	1,000
Meals/Entertainment	500	1,500	500
Postage	1,000	1,000	1,000
Printing and Stationery	4,000	2,000	4,000
Plant Hire - Internal Charges	9,000	14,000	14,000
Plant Hire - External	500	500	500
Rates	5,000	-	-
Relocation Expenses	-	-	-
Subscriptions/Publications	30,000	30,000	37,000
Telephone inc Fax & Internet	1,500	12,000	12,000
Travel Expenses (inc Air)	15,000	20,000	20,000
Web Page Design & Modifications	500	500	500
Wreaths/Flowers	-	100	100
Discount Allowed	50	50	50
Rate Remissions - Pensioners	15,000	15,000	15,000
Subtotal Governance (GOV)	528,030	583,230	586,642
Total Expenditure Corporate Dvn.	1,318,980	1,346,280	1,370,656

12. Roads Division

Core Activities

The Road Division is part of the Works & Services Department.

The Division is responsible for the following programs:

- Bridges
- Unsealed Surface - Gravel Roads
- Sealed Surface - Roads and Footpaths
- Quarries

2012-2013 Programs and Initiatives

Bridges

Council currently maintains 29 bridges within the municipality.

Included in the capital works program is \$193,938 for bridge replacements

Unsealed Surface - Gravel Roads

Council currently maintains 312 kms of gravel roads within the Municipality.

Included in the capital works program is \$180,000 for resheeting

Sealed Surface - Roads and Footpaths

Council currently maintains 73 kms of sealed roads within the municipality.

Included in the capital works budget for road works is \$180,000 for road reseals and \$25,000 for the footpath program.

Proposed Budget

Roads Division	Income	Expenditure	Net Cost
	\$	\$	\$
Total Roads Division	722,781	1,645,229	922,448

Program: Roads Division

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates				
User Charges				
Interest				
Reimbursements	-	-	-	-
Grants - FAGS	457,112	540,000	540,000	305,428
Grants - Roads to Recovery	110,000	277,876	277,876	267,353
Grants	-	135,000	135,000	135,000
Other	409	-	-	-
Total Income	567,521	952,876	952,876	707,781
Operating Expenditure				
Employee Expenses	185,423	254,600	257,100	269,423
Materials & Supplies	190,044	225,500	225,500	215,500
Contracts	68,604	80,000	100,000	100,000
Depreciation	918,500	1,060,306	1,060,306	1,060,306
Other	-	-	-	-
Total Expenditure	1,362,571	1,620,406	1,642,906	1,645,229
Net Operating Cost	(795,050)	(667,530)	(690,030)	(937,448)
Profit (Loss) on Sale of Assets				
Depreciation	918,500	1,060,306	1,060,306	1,060,306
Capital Works	(488,029)	(588,468)	(588,468)	(563,115)
	(364,579)	(195,692)	(218,192)	(440,257)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Roads Division				
Roads Revenue				
Adhesion Orders	409	-	-	-
Other Revenue (GST Free)	-	-	-	15,000
Grants - Financial Assistance Grant	457,112	540,000	540,000	305,428
Grants - Roads to Recovery	110,000	277,876	277,876	267,353
Grants - Roads (DIER heavy vehicle motor tax)	-	135,000	135,000	135,000
Total Revenue Roads Divn. (RDS)	567,521	952,876	952,876	722,781

Operating Budget - Expenditure				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Roads Division				
Roads Expenditure				
Salaries and Wages	167,881	220,900	223,800	234,154
Overtime		4,000	4,000	4,000
Superannuation	16,405	27,700	27,300	29,269
Allowances	473	1,000	1,000	1,000
Training	664	1,000	1,000	1,000
Chemicals	4,600	5,000	5,000	5,000
Computer Software Purchase	813	1,000	1,000	1,000
Consulting / Contractor Services	68,604	80,000	100,000	100,000
Energy (Gas & Electricity)		1,000	1,000	-
Freight	2,574	2,000	2,000	2,000
General Expenses	198	3,000	2,000	3,000
Licence Fees	2,980	2,500	2,500	2,500
Materials	31,995	50,000	50,000	40,000
Plant Hire - Internal Charges	146,884	160,000	160,000	160,000
Repairs - Plant and Equipment	-	-	1,000	1,000
Travel Expenses (inc Air)	-	1,000	1,000	1,000
Depreciation - Roads	877,250	1,028,192	1,028,192	1,028,192
Depreciation - Bridges	41,250	32,114	32,114	32,114
Total Expenditure Roads Dvn (RDS)	1,362,571	1,620,406	1,642,906	1,645,229

13. Waste Management Division

Core Activities

The Waste Management Division is part of the Works & Services Department.

2012-2013 Programs and Initiatives

Tips and Transfer Stations

Council currently operates tips or transfer stations at Whitemark, Lady Barron, Killiecrankie and Cape Barren Island. Other key initiatives for this year include the implementation of Council's Waste Management Strategy, operation of waste transfer stations, review recycling, and comply with new legislative requirements for waste management.

Proposed Budget

Waste Management Division	Income	Expenditure	Net Cost
	\$	\$	\$
Total Waste Management Division	144,303	120,304	(23,999)

Program: Waste Management Division

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates	120,604	135,140	135,899	142,803
User Charges	-	1,500	1,500	1,500
Interest				
Reimbursements				
Grants				
Other				
Total Income	120,604	136,640	137,399	144,303
Operating Expenditure				
Employee Expenses	50,899	65,700	69,300	65,304
Materials & Supplies	29,469	35,500	40,600	39,500
Contracts	14,420	34,000	34,000	14,000
Depreciation				
Other	4,615	1,000	1,000	1,000
Total Expenditure	99,403	136,200	144,900	119,804
Net Operating Cost	21,201	440	(7,501)	24,499
Profit (Loss) on Sale of Assets				
Depreciation				
Capital Works	(149,633)	(60,000)	(60,000)	(70,000)
	(128,432)	(59,560)	(67,501)	(45,501)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Waste Management Revenue				
Rates - Waste Management - All	120,604	135,140	135,899	142,803
Waste Disposal Fees		1,500	1,500	1,500
Total Revenue Waste Mgt. Divn.	120,604	136,640	137,399	144,303
Operating Budget - Expenditure				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Waste Management Expenditure				
Salaries and Wages	35,050	45,100	44,700	49,159
Overtime	12,658	15,000	20,000	10,000
Superannuation	3,191	5,600	4,600	6,145
Cleaning	-	-	300	500
Computer Software Purchase	813	1,000	1,000	-
Consulting / Contractor Services	14,420	34,000	34,000	14,000
Energy (Gas & Electricity)	174	500	500	500
Freight	1,895	2,500	2,500	2,500
General Expenses	-	-	300	500
Licence Fees	4,586	5,000	5,000	5,000
Materials	1,003	1,000	1,000	1,000
Plant Hire - Internal charges	20,612	25,000	25,000	25,000
Tip Rehabilitation	-	-	4,500	4,500
Travel Expenses (inc Air)	386	500	500	500
All Other Expenses	4,615	1,000	1,000	1,000
Total Expenditure Waste Mgt. Divn.	99,403	136,200	144,900	120,304

14. Town Maintenance Division

Core Activities

This Division provides for the maintenance and management of Council's properties and facilities (buildings, parks & reserves)

This Division is responsible for:

- Cemeteries (operated and maintained by the Works & Services Department)
- Public Halls
- Community Amenities
- Property Maintenance
- Building Operating Costs
- Parks and Recreation

2012-2013 Programs and Initiatives

Cemeteries

Council operates and maintains cemeteries within the Municipality.

Public Halls

The Public Halls program provides for the operating and management costs of Council's Public Halls.

Community Amenities

Council maintains and operates public amenities in most towns to provide public toilet facilities for members of the community and visitors to utilise.

Property Maintenance

Council owns and maintains many properties throughout the Municipality (including 3 houses). Many of which are available for lease or hire, particularly for non profit community groups and sporting organisations.

Building Operating Costs

Council incurs expenses in operating other buildings such as the Council Offices. The capital works program includes the following building works for the 2012/13 financial year: Museum fire protective system/equipment, Emita Hall, Lady Barron Hall, and Holloway Park Hall.

Parks and Reserves

Parks and Reserves provides for the up keep of all Council owned and controlled parks and reserves within the Municipality.

Proposed Budget

Town Maintenance Division	Income \$	Expenditure \$	Net Cost \$
Total Town Maintenance Division	32,500	272,096	239,596

Program : Town Maintenance Division

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates				
User Charges	25,126	40,000	38,500	31,500
Interest				
Reimbursements				
Grants - Capital	30,000	-	30,000	-
Other	35		1,100	1,000
Total Income	55,161	40,000	69,600	32,500
Operating Expenditure				
Employee Expenses	97,159	79,800	80,800	112,646
Materials & Supplies	38,127	48,850	72,150	70,850
Contracts	28,933	25,000	36,000	40,000
Depreciation	65,257	49,500	49,500	49,500
Other	-	100	100	-
Total Expenditure	229,476	203,250	238,550	272,996
Net Operating Cost	(174,315)	(163,250)	(168,950)	(240,496)
Profit (Loss) on Sale of Assets	-	-	-	-
Depreciation	65,257	49,500	49,500	49,500
Capital Works	(992,352)	(1,097,270)	(1,097,270)	(153,175)
	(1,101,410)	(1,211,020)	(1,216,720)	(344,171)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Town Maintenance Divn.				
Town Maintenance Revenue				
Place of Assembly Licences	865	1,000	-	-
Other Revenue (GST Payable)	35	-	600	500
Donations	-	500	500	500
Meeting Room & Facilities Hire	45	500	500	500
Council Land Leases	-	4,000	4,000	-
Private Works Sales	218	-	-	-
Equipment Hire	33	-	-	-
Reserve Hire Charges	270	500	500	500
Hall & Sports Stadiums Hire	364	500	500	500
Cemetery Fees - Burials	10,195	15,000	15,000	12,000
Cemetery- Other Fees	-	500	500	500
Staff Housing Rent	13,136	17,500	17,500	17,500
Grants - Other Capital	30,000	-	30,000	-
Total Revenue (TMT)	55,161	40,000	69,600	32,500
Operating Budget - Expenditure				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Town Maintenance Divn.				
Town Maintenance Expenditure				
Salaries and Wages	88,856	66,600	68,200	95,596
Overtime	1,296	2,000	2,000	2,000
Medical Costs	-	-	200	200
Superannuation	5,224	8,300	7,500	11,950
Allowances	1,783	2,000	2,000	2,000
Staff Amenities	-	900	900	900
Advertising	690	1,000	1,000	-
Cleaning	542	750	750	750
Computer Software Purchase	813	1,000	1,000	-
Consulting / Contractor Services	28,933	25,000	36,000	40,000
Energy (Gas & Electricity)	8,151	9,000	15,000	5,000
Freight	403	1,000	1,500	1,500
General Expenses	9,098	10,000	5,000	10,500
Insurance - General	1,186	1,500	23,300	23,300
Leases	109	200	200	5,000
Licence Fees	207	300	300	300
Materials	6,535	10,000	10,000	10,000
Postage	-	100	100	100
Printing and Stationery	25	-	-	-
Protective Clothing & Safety Equipment	6	-	-	-
Property Maintenance	2,421	5,000	5,000	5,000
Plant Hire - Internal charges	6,282	8,000	8,000	8,000
Security & Fire Prevention	555	500	500	500
Travel Expenses (inc Air)	1,059	500	500	-
Depreciation - Land & Improvements	17,371	-	-	-
Depreciation - Building	45,068	46,426	46,426	46,426
Depreciation - Plant & Equipment	2,818	3,074	3,074	3,074
Bad & Doubtful Debts	-	100	100	-
Total Expenditure (TMT)	229,476	203,250	238,550	272,096

15. Public Health, Safety and Environmental Division

Core Activities

The Public Health, Safety and Environmental Division is responsible for the following areas:

- Animal Control
- Building
- Environmental Health
- Planning
- SES

2012-2013 Programs and Initiatives

Building Control

The Building Control program provides regulatory approval and inspections of all building works within the Municipality that require approval.

Environmental Health

The Environmental Health program provides for local school immunisations, licensing and inspection of food premises, conducting food sampling as part of the state-wide program, handling other food complaints and recalls, sampling of recreational and potable water quality, handling all matters in relation to notifiable diseases, onsite waste disposal, issue licences to places of assembly, complete other regulatory tasks as required and handle all related complaints.

Planning

The Planning Control section process all development applications

SES

Council is responsible for the effective operation of its Municipal Volunteer State Emergency Service Unit.

Proposed Budget

Public Health, Safety and Environmental Division	Income \$	Expenditure \$	Net Cost \$
Animal Control	2,150	4,200	2,050
Building	39,000	62,178	23,178
Environmental Health	11,100	60,778	49,678
Planning	58,700	176,828	118,128
Quarantine	-	-	-
SES	500	9,120	8,620
Lady Barron Wastewater	-	-	-
Total Public Health, Safety & Env. Division	111,450	313,104	201,654

Program: Public Health, Safety and Environmental Division

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates				
User Charges	88,526	101,250	97,750	106,450
Interest				
Reimbursements	500	500	500	500
Grants	54,857	35,000	-	2,000
Other	-	-	10,300	-
Total Income	143,883	136,750	108,550	108,950
Operating Expenditure				
Employee Expenses	99,422	75,582	96,871	204,404
Materials & Supplies	33,102	109,700	101,360	65,750
Contracts	68,175	54,500	65,500	42,750
Depreciation				
Other	-	200	200	200
Total Expenditure	200,699	239,982	263,931	313,104
Net Operating Cost	(56,816)	(103,232)	(155,381)	(204,154)
Profit (Loss) on Sale of Assets				
Depreciation				
Capital Works				
	(56,816)	(103,232)	(155,381)	(204,154)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Public Health, Safety & Environ. Divn.				
Animal Control Revenue				
Kennel Licences	50	50	50	50
Dog Registration Fees	2,920	3,300	3,300	2,000
Dog Fines etc.	-	100	100	100
Subtotal Animal Control (ANI)	2,970	3,450	3,450	2,150

Building Revenue				
Additional Inspections	160	500	500	500
B.C.I. Training Levy	1,369	1,000	1,000	1,000
Building Levy (Justice Dept)	382	500	500	500
Building Fees	14,876	17,000	17,000	17,000
Plumbing Fees	6,480	7,000	7,000	7,000
Special Plumbing Fees	6,432	7,000	7,000	7,000
Permit Authority Fee	5,470	6,000	6,000	6,000
Subtotal Building (BLD)	35,169	39,000	39,000	39,000
Environmental Health Revenue				
Health Licence Fees and Fines	-	500	500	500
Food Premises Registrations	3,980	4,500	4,500	4,500
Immunisation	-	200	200	200
Place of Assembly Licences	346	400	1,400	1,400
Other Revenue (GST Free)	-	-	2,500	2,000
Other Revenue (GST Payable)	-	-	-	500
Commissions and Related	-	2,000	2,000	2,000
Grants - Rural Primary Health Services	34,857	35,000	-	-
Subtotal Environmental Health (ENV)	39,183	42,600	11,100	11,100
Planning Revenue				
Additional Inspections	-	200	200	200
Development Application Fees	11,137	12,000	12,000	12,000
Planning Scheme	-	500	-	-
Subdivision Fees	16,974	18,000	18,000	20,000
Advertising Fee	7,410	8,000	8,000	8,000
Adhesion Orders	450	500	500	500
Ammendment to Planning Permit	-	500	500	500
Engineering Fees	200	500	500	500
Public Open Space Fees	7,890	9,000	9,000	15,000
Grants - Other Non Capital	20,000	-	-	-
Other Revenue (GST Payable)	2,000	2,000	2,000	2,000
Subtotal Planning (PLN)	66,061	51,200	50,700	58,700
SES Contributions Revenue				
SES Contributions - MAIB refunds etc	500	500	500	500
All Other Revenue	-	-	3,800	-
Subtotal S.E.S. (SES)	500	500	4,300	500
Total Revenue Public Health, Safety & Environ. Divn.	143,883	136,750	108,550	111,450
Operating Budget - Expenditure				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Public Health, Safety & Environ. Divn.				
Animal Control Expenditure				
Advertising	-	200	200	200
Computer Software Purchase	813	-	-	-
Consulting / Contractor Services	-	3,000	-	2,500
Materials	220	300	300	300
Postage	-	200	200	200
Printing and Stationery	-	1,000	1,000	1,000
Subtotal Animal Control (ANI)	1,033	4,700	1,700	4,200
Building Expenditure				
Salaries and Wages	33,791	21,667	27,590	29,245
Superannuation	3,073	2,700	2,800	3,656
Allowances	9	-	50	50
Staff Amenities	-	427	427	427
Advertising	-	500	500	500
Computer Software Purchase	813	-	-	-
Consultancy - Brighton Council	1,601	2,000	-	-
Consulting / Contractor Services	29,751	28,000	22,000	20,000
General Expenses	-	100	100	1,100
Legal Expenses	-	1,000	1,000	1,000
Materials	-	500	500	500
Postage	109	200	200	200
Subscriptions/Publications	804	1,000	1,000	1,000
Telephone inc Fax, Internet, pagers	-	-	1,500	1,500
Travel Expenses (inc Air)	3,746	3,000	3,000	3,000
Subtotal Building (BLD)	73,697	61,094	60,667	62,178
Environmental Health Expenditure				
Salaries and Wages	15,950	21,667	27,590	29,245
Superannuation	1,331	2,700	2,800	3,656
Conferences and Seminars	-	-	1,600	1,600
Staff Amenities	-	427	427	427
Analysis and Environmental Sampling Fees	-	700	700	700
Audit Fees	100	100	-	-
Civic Functions and FIC Meetings	2	-	-	-
Computer Software Purchase	813	-	-	2,000
Consulting / Contractor Services	20,408	3,000	12,000	7,000

Freight	59	-	-	200
General Expenses	87	15,500	1,000	1,500
Immunisations	-	-	200	2,500
Materials	2,098	4,000	4,000	4,000
Postage	43	-	-	150
Plant Hire - Internal Charges	1,050	2,000	2,000	2,000
Plant Hire - External Charges	1,760	2,000	2,000	2,000
Subscriptions/Publications	434	500	500	600
Telephone inc Fax, Internet, pagers	-	-	1,500	1,500
Travel Expenses (inc Air)	7,539	1,500	1,500	1,500
Bad & Doubtful Debts	-	200	200	200
Subtotal Environmental Health (ENV)	51,674	54,294	58,017	60,778
Planning Expenditure				
Salaries and Wages	40,997	21,667	27,590	129,245
Overtime	207	-	-	-
Superannuation	3,686	2,700	2,800	3,656
Allowances	378	500	500	500
Staff Amenities	-	427	427	427
Advertising	5,524	6,000	10,000	10,000
Computer Software Purchase	1,203	1,500	800	800
Computer Repairs/Help Desk	-	-	60	100
Consultancy - Meander Valley Council	13,647	15,000	25,000	10,000
Consulting / Contractor Services	2,493	3,000	6,000	3,000
Freight	-	-	100	100
General Expenses	10	250	1,000	1,500
Legal Expenses	861	5,000	2,500	2,500
Materials	-	500	200	200
Planning Scheme Expenses	-	50,000	50,000	10,000
Postage	222	200	200	200
Plant Hire - Internal Charges	525	1,000	800	800
Subscriptions/Publications	-	100	100	100
Telephone inc Fax, Internet, Pagers	-	100	1,200	1,200
Travel Expenses (inc Air)	1,015	2,000	2,500	2,500
Subtotal Planning (PLN)	70,768	109,944	131,777	176,828
SES Expenditure				
Salaries and Wages	-	600	2,170	2,170
Superannuation	-	100	100	100
Computer Software Purchase	813	-	-	-
Consulting / Contractor Services	275	500	500	250
Donations and Gifts	-	300	300	300
Freight	24	200	200	200
General Expenses	16	200	200	200
Insurance - General	-	-	250	250
Licence Fees	50	50	50	50
Materials	1,174	2,000	2,000	1,500
Motor Vehicle Fuel	64	200	200	200
Motor Vehicle Registration	-	500	500	1,000
Repairs - Plant and Equipment	30	100	100	100
Security & Fire Prevention	-	200	200	200
SES MAIB related expenditure	500	500	500	500
Travel Expenses (inc Air)	579	3,500	3,500	1,600
Minor Plant Purchase (< \$100)	-	1,000	1,000	500
Subtotal S.E.S. (SES)	3,527	9,950	11,770	9,120
Total Expenditure Public Health Dvn.	200,699	239,982	263,931	313,104

16. Community and Economic Development Division

Core Activities

Community and Economic Development Division covers the following areas and is responsible for the leadership and management of the following programs:

- Natural Resource Management
- Visitor Information Centre
- Community Development
- Economic Development

2012-2013 Programs and Initiatives

Natural Resource Management

The Natural Resource Management (NRM) Program objectives include:

- Support the Council in development and implementation of priority NRM projects;
- Continue to work in partnership with NRM North to ensure recognition and resourcing of regional and Municipal NRM priorities.

Visitor Information Centre

Provides current and consistent information, bookings and advice to visitors to the region when planning their holiday or visit. They also provide current information and advice to visitors to the region once they have arrived on the Island.

Community Development

To develop integrated programs and activities for the community of Flinders Island.

Economic Development

The Economic Development program objectives include:

- To increase the number of permanent residents in the Council district;
- To increase business and enterprise opportunities in the Furneaux Group.
- To develop, submit & manage projects via external grant funding.

Community & Economic Development Division	Income \$	Expenditure \$	Net Cost \$
Natural Resource Management	45,000	108,000	63,000
Visitor Information Centre	-	-	-
Community Development	102,100	151,933	49,833
Economic Development	60,000	115,250	55,250
Total Community and Economic Development	207,100	375,183	168,083

Program : Community and Economic Development Division

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates				
User Charges	8,316		2,000	2,000
Interest				
Reimbursements				
Grants	284,697	140,500	252,500	202,900
Grants - Capital	172,208	-	140,500	-
Other	3,828	4,200	2,200	2,200
Total Income	469,049	144,700	397,200	207,100
Operating Expenditure				
Employee Expenses	110,870	99,715	121,590	112,983
Materials & Supplies	79,194	39,150	56,350	82,500
Contracts	148,091	105,500	127,000	179,500
Depreciation	3,483	-	-	-
Other	55	-	-	6,000
Total Expenditure	341,693	244,365	304,940	380,983
Net Operating Cost	127,356	(99,665)	92,260	(173,883)
Profit (Loss) on Sale of Assets	-	-	-	-
Depreciation	3,483	-	-	-
Capital Works				
	130,839	(99,665)	92,260	(173,883)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Community & Economic Devp. Division				
NRM Revenue				
Other Revenue (GST Payable)	-	2,000	2,000	2,000
NRM contract funding	3,000	-	-	-
Grants - Natural Resource Management	90,841	80,500	80,500	43,000
Subtotal Natural Resource Mgt NRM	93,841	82,500	82,500	45,000
Community Development Revenue				
Other Revenue (GST Payable)	145	200	200	200
Grants - Recreational		-	1,000	1,000

Grants - Youth Activities	7,545	-	-	1,500
Grants - Rural Primary Health Services (RPHS)	-	-	96,000	97,400
Youth Program Contributions	5,574	2,000	2,000	2,000
Subtotal Community Development (CDV)	13,264	2,200	99,200	102,100
Economic Development Officer				
Other Revenue (GST Payable)	-	-	-	-
Grants - Tourism and Economic Development	1,000	60,000	60,000	60,000
Grants - Other Non Capital	-	-	15,000	-
Grants - Other Capital	172,208	-	140,500	-
Subtotal Economic Development	173,208	60,000	215,500	60,000
Total Revenue Community & Econ. Devp.	296,841	144,700	397,200	207,100

Operating Budget - Expenditure

Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Community & Econ. Devp. Divn.				
Natural Resource Management Expenditure				
Salaries and Wages	42,500	60,000	71,200	60,000
Superannuation	4,200	7,500	7,200	7,500
Allowances	56	500	100	100
Advertising	-	500	200	200
Computer Software Purchase	813	-	-	-
Computer Consumables	83	500	-	-
Consulting / Contractor Services	68,989	10,000	16,000	16,000
Freight	781	1,000	2,200	2,200
General Expenses	48	500	300	3,500
Materials	1,530	5,000	1,000	1,000
Motor Vehicle Registration	-	500	-	-
Postage	85	100	200	200
Printing and Stationery	45	100	100	100
Plant Hire - Internal Charges	9,104	9,000	12,000	12,000
Telephone inc Fax & Internet	1,339	800	2,200	2,200
Travel Expenses (inc Air)	1,781	1,500	1,000	3,000
Subtotal Natural Resource Mgt NRM	131,387	97,500	113,700	108,000
Community Development Expenditure				
Salaries and Wages	21,492	25,000	33,000	34,980
Overtime	-	-	1,000	1,000
Superannuation	1,904	3,125	3,700	4,373
Allowances	515	750	750	750
Training	1,122	1,000	1,000	1,000
Conferences and Seminars	-	-	800	1,000
Staff Amenities	-	1,280	1,280	1,280
Audit Fees	-	-	300	300
Civic Functions and FC Meetings	7	100	100	100
Cleaning	-	50	50	50
Computer Software Purchase	813	-	-	-
Consulting / Contractor Services	1,569	1,500	17,000	69,500
Donations and Gifts	-	500	500	500
Freight	358	500	500	500
General Expenses (including Programs)	2,600	3,000	3,000	18,000
Licence Fees	15	50	50	50
Materials	4,452	3,500	6,000	6,000
Postage	68	100	100	100
Printing and Stationery	73	100	100	100
Protective Clothing & Safety Equipment	-	-	350	350
Telephone inc Fax & Internet	627	750	2,500	2,500
Travel Expenses (inc Air)	9,086	1,000	3,500	3,500
Events & Promotions	55	-	-	6,000
Subtotal Community Development (CDV)	44,824	42,305	75,580	151,933
Economic Development Officer				
Salaries and Wages	296	500	500	-
Superannuation	26	60	60	-
Conferences and Seminars	-	1,000	1,000	1,000
Civic Functions and FC Meetings	1	-	50	50
Computer Software Purchase	813	-	-	-
Consulting / Contractor Services	76,175	94,000	94,000	94,000
General Expenses	32,204	5,000	5,000	5,000
Insurance - General	-	-	1,050	1,200
Materials	-	500	500	500
Plant Hire - External	-	-	10,000	10,000
Subscriptions/Publications	351	500	500	500
Telephone inc Fax & Internet	137	-	-	-
Travel Expenses (inc Air)	4,357	3,000	3,000	3,000
Subtotal Economic Development	114,360	104,560	115,660	115,250
Total Expend. Community & Econ. Devp. Divn	341,693	244,365	304,940	375,183

17. Depot and Plant Division

Core Activities

The Depot and Plant Division is part of the Works & Services Department and covers the following areas:

- Depot and Plant
- Private Works

Depot and Plant

The Depot and Plant program provides for the management and replacement of equipment, the purchasing of goods and the servicing of Council plant and equipment.

Private Works

Council completes private works for outside organisations and individuals as requested. This enables Council to increase plant hours and generate other sources of income. A large percentage of private works completed are in relation to contracts for DIER Roads and Ben Lomond Water.

Proposed Budget

Depot and Plant Division	Income	Expenditure	Net Cost
	\$	\$	\$
Depot and Plant	6,200	408,704	402,504
Private Works	632,000	159,512	(472,488)
Total Depot and Plant Division	638,200	568,216	(69,984)

Program: Depot and Plant Division

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates				
User Charges	285,004	288,000	423,000	506,000
Interest				
Reimbursements	79,914	67,000	132,000	132,000
Grants				
Other	94	200	200	200
Total Income	365,012	355,200	555,200	638,200
Operating Expenditure				
Employee Expenses	190,629	224,540	370,900	240,178
Materials & Supplies	136,327	127,550	107,450	137,150
Contracts	7,743	12,000	7,000	12,000
Depreciation	133,833	178,388	178,388	178,388
Other	-	500	500	500
Total Expenditure	468,532	542,978	664,238	568,216
Net Operating Cost	(103,520)	(187,778)	(109,038)	69,984
Profit (Loss) on Sale of Assets	70,632	67,000	67,000	-
Depreciation	133,833	178,388	178,388	178,388
Capital Works	(302,024)	(245,500)	(245,500)	(262,500)
	(201,079)	(187,890)	(109,150)	(14,128)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Depot & Plant Division				
Depot & Plant Revenue				
Other Revenue (GST Free)	22	100	100	100
Other Revenue (GST Payable)	72	100	100	100
Materials Sales	5,388	6,000	6,000	6,000
Insurance Recoveries	9,282	-	-	-
Sale of Plant and Equipment	70,632	67,000	67,000	-
Sub-total Depot & Plant (PLT)	85,396	73,200	73,200	6,200
Private Works Revenue				
LB Main Road - DIER Contract	93,813	132,000	132,000	132,000
Private Works Sales	185,803	150,000	350,000	500,000
Sub-total Private Works	279,616	282,000	482,000	632,000
Total Revenue Depot & Plant	365,012	355,200	555,200	638,200

Operating Budget - Expenditure				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Depot & Plant Divn.				
Depot & Plant Expenditure				
Salaries and Wages	112,191	143,200	130,500	151,792
Overtime	436	1,000	3,000	1,000
Medical Costs (W/Comp)	516	300	300	300
Superannuation	20,565	17,900	20,000	18,974
Allowances	664	2,000	2,000	2,000
Training	1,518	2,000	4,000	2,000
Conferences and Seminars		-	1,600	1,600
Staff Amenities		3,840	4,000	4,000
Advertising	176	500	2,500	2,500
Cleaning	29	-	1,500	1,500
Computer Hardware Purchase	13	-	-	-
Computer Software Purchase	813	-	-	-
Computer Consumables	-	500	500	500
Consulting / Contractor Services	619	2,000	2,000	2,000
Energy (Gas & Electricity)	1,441	1,800	1,800	500
Freight	434	1,000	1,000	1,000
General Expenses	431	500	1,000	1,000
Insurance - General		-	2,900	6,000
Insurance - Excess	1,000	1,000	1,000	1,000
Licence Fees	260	1,000	1,000	1,000
Materials	4,656	5,000	5,000	5,000
Motor Vehicle Fuel	911	1,500	1,500	1,500
Motor Vehicle Repairs & Maintenance	286	300	300	300
Motor Vehicle Registration		100	100	-
Postage	1	50	50	50
Printing and Stationery	128	300	300	300
Protective Clothing & Safety Equipment	4,193	4,000	4,000	4,000
Plant Hire - Internal Charges	6,219	10,000	8,000	8,000
Repairs - Plant and Equipment	105	1,000	1,000	6,000
Security & Fire Prevention	980	1,000	1,000	1,000
Subscriptions/Publications	295	500	500	500
Telephone inc Fax & Internet	1,590	2,000	2,000	2,000
Travel Expenses (inc Air)	4,394	4,000	2,000	2,000
Minor Plant Purchase (< \$100)		1,000	1,000	1,000
Depreciation - Building	11,000	12,000	12,000	12,000
Depreciation - Plant & Equipment	122,833	166,388	166,388	166,388
Subtotal Depot & Plant (PLT)	298,697	387,678	385,738	408,704
Private Works Expenditure				
Salaries and Wages	44,278	41,600	190,000	45,344
Overtime	1,568	2,000	3,000	2,000
Superannuation	3,155	5,200	6,000	5,668
Allowances	5,738	5,500	6,500	5,500
Consulting / Contractor Services	7,124	10,000	5,000	10,000
Energy (Gas & Electricity)	-	1,000	1,000	1,000
Freight	3,144	3,500	3,500	3,500
General Expenses	302	500	500	500
Materials	61,353	60,000	42,000	60,000
Plant Hire - Internal Charges	42,875	25,000	20,000	25,000
Plant Hire - External	298	500	500	500
Bad & Doubtful Debts		500	500	500
Subtotal Private Works (PVW)	169,835	155,300	278,500	159,512
Total Expenditure Depot & Plant	468,532	542,978	664,238	568,216

18. Significant Business Activity - Airport

Core Activities

The Airport is a significant Business Activity of the organisation.

The Aerodrome program provides for the operation and management of the Whitemark Aerodrome. Council charges landing fees for planes landing at the Aerodrome. Council has an Emergency Management Plan for the Aerodrome which is reviewed regularly.

Proposed Budget

Airport	Income \$	Expenditure \$	Net Cost \$
Total Airport	238,000	515,027	277,027

Program: Airport

Description	Actual 2010/11	Budget 2011/12	Estimated Actual 2011/12	Budget 2012/13
Operating Income	\$	\$	\$	\$
Rates				
User Charges	193,718	212,600	234,000	234,000
Interest				
Reimbursements	-	-	-	-
Grants	90,000	-	-	-
Other	252	1,500	4,000	4,000
Total Income	283,970	214,100	238,000	238,000
Operating Expenditure				
Employee Expenses	159,004	133,305	218,700	210,771
Materials & Supplies	54,869	53,550	71,750	69,350
Contracts	26,022	30,000	30,000	125,000
Depreciation	121,000	109,306	109,306	109,306
Other	241	600	600	600
Total Expenditure	361,136	326,761	430,356	515,027
Net Operating Cost	(77,166)	(112,661)	(192,356)	(277,027)
Profit (Loss) on Sale of Assets	-	-	-	-
Depreciation	121,000	109,306	109,306	109,306
Capital Works	(211,637)	(579,872)	(579,872)	(270,500)
	(167,803)	(583,227)	(662,922)	(438,221)

Operating Budget - Revenue				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Significant Business Activities				
Airport Revenue				
Other Revenue (GST Free)				
Rent Received - Buildings	2,661	4,000	4,000	4,000
Airport Landing Charges	63,625	60,000	75,000	75,000
Airport Passenger Service Charge	118,391	123,600	135,000	135,000
Airport Terminal Rental	9,041	25,000	20,000	20,000
Airport Other Revenue	252	1,500	4,000	4,000
Grants - Other Capital	90,000			
Total Airport Revenue	283,970	214,100	238,000	238,000

Operating Budget - Expenditure				
Description	Actual 2010/2011	Budget 2011/2012	Estimated Actual 2011/12	Budget 2012/2013
Airport Expenditure				
Salaries and Wages	103,990	96,205	151,000	164,863
Overtime	38,645	15,000	30,000	10,000
Medical Costs	-	-	200	200
Superannuation	9,874	12,100	20,000	13,108
Allowances	3,657	5,000	8,000	14,600
Training		2,000	4,000	4,000
Conferences and Seminars	2,634	2,000	4,500	3,000
Uniforms	204	500	500	500
Staff Amenities		500	500	500
Analysis and Environmental Sampling Fees	50	-	-	-
Audit Fees	-	-	-	200
Chemicals	720	1,000	1,000	1,000
Cleaning	705	500	500	500
Computer Software Purchase	813	-	-	-
Computer Consumables	212	500	500	500
Consulting / Contractor Services	26,022	30,000	30,000	125,000
Energy (Gas & Electricity)	7,099	5,000	5,000	1,200
Freight	286	500	1,000	1,000
General Expenses	460	500	1,000	1,000
Insurance - General	4,896	7,000	11,000	13,000
Licence Fees	83	500	500	500
Materials	10,870	12,000	12,000	12,000
Motor Vehicle Fuel	583	1,000	1,000	1,000
Motor Vehicle Repairs & Maintenance	119	1,000	1,000	1,000
Motor Vehicle Registration		800	800	-
Postage	1	50	50	50
Printing and Stationery	217	200	200	200
Protective Clothing & Safety Equipment	199	500	500	500
Property Maintenance	1,049	1,000	1,000	1,000
Plant Hire - Internal Charges	16,681	10,000	20,000	20,000
Plant Hire - External	2,613	5,000	5,000	5,000
Repairs - Plant and Equipment	641	1,000	1,000	1,000
Security & Fire Prevention	824	1,000	1,000	1,000
Subscriptions/Publications	344	500	500	500
Telephone inc Fax & Internet	2,265	2,000	4,200	4,200
Travel Expenses (inc Air)	3,139	2,000	3,000	3,000
Depreciation - Land & Improvements	121,000	109,306	109,306	109,306
Other		100	100	100
Bad & Doubtful Debts	241	500	500	500
Total Airport Expenditure	361,136	326,761	430,356	515,027