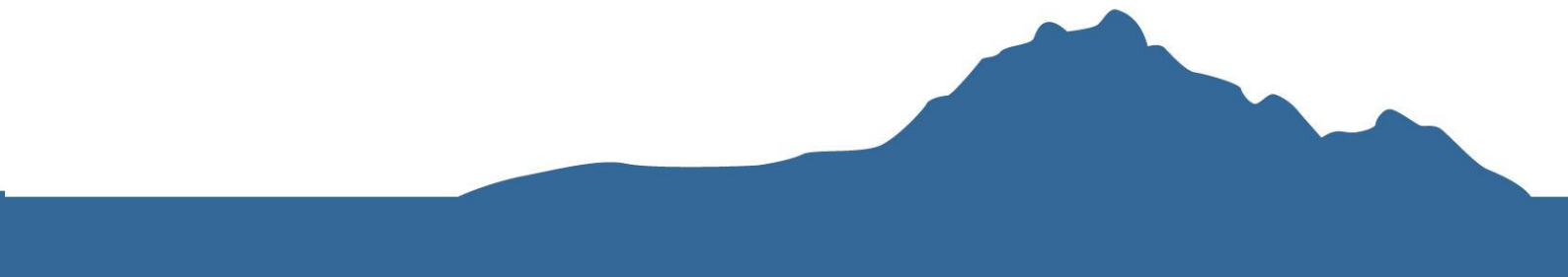




# Annual Plan

Year ending 30 June 2019

Draft





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## Introduction

Under the *Local Government Act 1993 (the Act)* Councils have a range of functions and powers including but not limited to the following:

- S20(1) (a) to provide for the health, safety and welfare of the community  
(b) to represent and promote the interests of the community  
(c) to provide for the peace, order and good government of the municipal area

In terms of achieving these and other objectives Council is required to develop a range of strategic and operational plans and documents that underpin the operations of the Council; the importance of which should not be underestimated.

S68	Strategic Plan
S70	Long Term Financial Management Plan
S70A	Financial Management Strategies
S70B	Long Term Strategic Asset Management Plan
S70C	Asset Management Policies
S70D	Asset Management Strategies
S71	Annual Plan
S82	Estimate (Rating)

This document addresses S71 as highlighted which requires the Council to prepare an Annual Plan for the municipal area for each financial year. Flinders Council's Annual Plan for the 2018/2019 financial year has been prepared and adopted by Council in accordance with S71 in that it:

- is consistent with Council's Strategic Plan;
- includes a statement of the manner in which Council is to meet the goals and objectives of the Strategic Plan;
- includes a summary of the budget estimates adopted by Council; and
- includes a summary of the major strategies to be used in relation to the Council's public health goals and objectives.

In 2018/19 Council will endeavour to meet the goals and objectives of the Strategic Plan in an inclusive manner with its community members.

## General Manager's Summary

The nature of Flinders Council's Strategic Plan is not overly different to most Councils who all focus on "*Community Building*". This is also our "*raison d'être*".

Council has a primary focus on growing the population of the Islands through a range of programs and initiatives, but we believe that Council cannot do this alone. We also rely on the Community positively shaping our own future through connected efforts and the sharing of responsibility between individuals, organisations, businesses and all levels of government.

During 2018/19 there will also be new Council elections and with it the opportunity to build on the momentum created over past years through a more nuanced approach to engagement with the community.

Our overall "*Community First*" attitude continues to inform our Annual Plan and Budget Estimates for 2018/19, setting out what Council aims to deliver in terms of services, programs and projects for the financial year. The activities identified align with Council's Strategic Plan goals and objectives and bring together priorities across a diverse range of policies and strategies developed over the past years that will continue to inform our future actions.

Council continues to work collaboratively towards improving the economy, our quality of life, environment, assets, infrastructure and governance processes and standards. There is a fundamental drive for continuous improvement, within the obvious constraints of being very small and isolated, but with a strong emphasis on improved engagement with our Community.

A range of positive actions are planned for the year.

Delivering a large array of small community economic development programs remains a key feature. We will continue to

- deliver the School Holiday Program in conjunction with the Flinders Island District High School and the Flinders Island Aboriginal Association Inc. (FIAAI)
- work as key partner with the Flinders Island Tourism and Business Inc. (FITBI) including assisting the implementation of the Flinders Island Destination Action Plan and Flinders Food and Crayfish Festival.
- deliver the Furneaux Islands Festival in partnership with community stakeholders
- operate the Whitemark and Lady Barron Community Gyms
- assist and work Furneaux Community Health Special Committee, Flinders Community Arts, and many other stakeholders.

Waste management on Flinders will always be challenging. Improved waste management services through the potential introduction of new operations that will increase recycling, minimise disposal at landfill and reduce long term liabilities and costs, remains key actions. In 2018/19 it is expected that only the first stage involving improvements at the Whitemark landfill will be able to be undertaken.

In reality Flinders Waste Management is very basic and, in some ways, well behind other local governments but this also brings with it significant opportunity to design a unique potentially low-cost operation. It is in everyone's interest to do so otherwise costs will significantly rise.

Following the 2016/17 repairs at Council's Airport, operations have been consolidated and streamlined. Major runway replacement has been able to be deferred but will in the future need to be undertaken; significantly stretching Council financially. Meanwhile additional revenue

opportunities are being explored. The Airport is a significant and essential community asset which is valued highly but over time must endeavor to be self-sufficient.

Over recent years there has been an acceleration in new and replacement infrastructure, plant and equipment as well as some strategic land purchases including upgrades of the Flinders Arts and Entertainment Centre, Lady Barron Hall and Emita Hall, construction of new playgrounds and improved BBQ's and public toilets facilities, purchase of a new bitumen sprayer and strategic purchases of land associated with two quarries (Lughrata and Cannes Hill) and land at the entrance to Whitemark. During 2017/18 Council also secure substantial funding for a \$10.6m upgrade of Telecommunication on Flinders and Cape Barren Islands.

All have been well received and welcomed by the Community and enhance Flinders as a tourist destination, but Council's operational expenditure has increased without any additional revenue created to fund this additional expense. Council's \$770,000 contribution to the Telstra Project will need to be recouped.

The overall result of these decisions has seen a significant adverse impact in Council's Net Liquid Position through a significant decline in the level of Council's Financial Reserves. Council's rate revenue increase in 2018/19 is one significant but necessary action in starting to reverse this decline.

A key feature of the Annual Plan therefore involves "bread and butter" Council operational issues, the most significant is cash management consolidated around sound Financial and Asset Management Strategies and Plans which will essentially allow Council to improve our fiscal position.

Council however will continue to deliver works and service at the current levels which by any review are not in any way excessive. Actions also include the following significant actions:

- Completion of Telstra's Telecommunications upgrade on Flinders and Cape Barren Islands
- Flinders Business Economic Social Structural Review Project. A key means to quantify Flinders disadvantage so that the community can position itself for improved funding support that intuitively we all know is justified.
- Upgrade to the Emita Hall Kitchen and Whitemark Playground
- New BBQ facilities at Cape Barren Island
- Strong roadworks program including completion of Whitemark footpath crossings upgrades, West Street Kerb and James Street Kerbing as well as the normal gravel resheet program.

Whilst the year ahead will be, as always, a challenging one but with strong positive support throughout the community the future looks positive and bright.

The Flinders Municipality is a terrific and unique island-based community.



Bill Boehm  
**General Manager**

## Our Vision for the Furneaux Community

*To retain our lifestyle and unique landscapes through positive leadership that encourages innovation, population growth, asset attraction, partnerships, and improved health and wellbeing for our Community.*

## Councillors

Mayor:	Cr Carol Cox
Deputy Mayor:	Cr Marc Cobham
Councillors:	Cr Chris Rhodes
	Cr Peter Rhodes
	Cr Ken Stockton
	Cr David Williams
	Cr Gerald Willis

## Management Team

General Manager:	Bill Boehm
Works & Airport Manager:	Brian Barnewall
Strategic Planning & Development Manager:	Robyn Cox
Accountant:	Heidi Marshall
Special Projects Officer:	Jacci Viney
Community Economic Development Team Leaders:	Stacey Wheatley / Daniel Pitcher
Executive Officer:	Vicki Warden
Other Staff	

## Public Health Goals and Objectives

Enhancing the liveability of remote Island life by protecting and promoting the health of its residents and visitors is one of Flinders Council's key roles. The Council's Environmental Health Department is charged with meeting the statutory obligations of the *Public Health Act 1997*, *Environmental Management and Pollution Control Act 1994*, *Food Act 2003*, *Dog Control Act 2000* and *Local Government Act 1993* are met.

The Flinders Council's key public health goals and objectives in 2018/19 are:

- Provision of and access to immunisation programs;
- Access to and provision of safe and nutritious food;
- Support for local food markets;
- Maintenance and/or improvement of soil and water quality;
- Ensure proper effluent disposal; and
- Response to environmental incidences.

## Summary of the Estimates for the 2018/19 Financial Year

Item	Crossover Adjustments Yr18/19	Operational	Operational Project Telstra	000's	2019 Budget Total
	000's	000's	000's	000's	000's
<b>Income</b>	Note 681	3,909	4,785	458	<b>9,834</b>
<b>Expenditure - Cash elements</b>					
Airport		(339)			<b>(339)</b>
Buildings & Facilities		(199)			<b>(199)</b>
Community Economic Development		(382)			<b>(382)</b>
Corporate		(1,319)			<b>(1,319)</b>
Depot		(114)			<b>(114)</b>
Governance		(376)			<b>(376)</b>
Parks & Gardens		(133)			<b>(133)</b>
Strategic Planning & Development		(445)			<b>(445)</b>
Plant -Plant Exp		(259)			<b>(259)</b>
Private Works		(96)			<b>(96)</b>
Quarries		(30)			<b>(30)</b>
Roads & Streets		(458)			<b>(458)</b>
Waste Management		(238)			<b>(238)</b>
Telstra project			(5,350)		<b>(5,350)</b>
Capital Projects				(984)	<b>(984)</b>
	-	(4,386)	(5,350)	(984)	<b>(10,720)</b>
<b>Net Cash Income/(deficit)</b>	<b>681</b>	<b>(477)</b>	<b>(565)</b>	<b>(525)</b>	<b>(885)</b>
<b>Expenditure – Non-Cash elements</b>					
Depreciation		(1,918)			<b>(1,918)</b>
Plant and Quarry Internal transfers		(389)		(285)	<b>(674)</b>
		(2,306)	-	(285)	<b>(2,592)</b>
<b>Net Result</b>		<b>(2,783)</b>	<b>(565)</b>	<b>(810)</b>	<b>(4,158)</b>

Note FAGS Grant Income of \$681k for the Budget 2019 was received in June 18 and is reflected in the 2018 results, this however relates to the year 2019.



## Operational Planning

The Annual Plan for the Flinders Council outlines the priority activities and projects that will be undertaken by the Council in the 2018/2019 financial year.

Your Council has determined these priorities after consideration of the Strategic Plan and the resources required to undertake the work. Council staff have considered Council's priorities and determined the actions, financial and other resources necessary to achieve the outcomes identified by the Council. Staff coordinated these inputs into a single plan that was submitted to Council for approval. The approved Plan forms the basis for employee action, activity and performance management for the financial year ahead.

Under the Act, responsibility and therefore accountability for the implementation of this Plan remains with the General Manager. Staff are responsible for meeting functional targets identified by the Plan within the limitations imposed by resource allocation determined by the budget approved by Council.

The Plan, of course, is subject to regular review. It will be the benchmark for senior management and Council to appraise organisational performance and strategic direction.

## Annual Plan Actions

Flinders Council's Strategic Plan identifies the following five Strategic Focus Areas which are represented in the Annual Plan:

- 1 Population Growth - Focusing on strategies, projects and policy initiatives that support the community, economic development and investment attraction;
- 2 Infrastructure and Services - An Islands' specific based approach to planning and delivery to ensure community and environmental values are maintained;
- 3 Access and Connectivity - Work with service providers and other relevant stakeholders to improve security, reliability and cost effectiveness;
- 4 Strategic, Efficient and Effective Organisation - Responding to risks and opportunities; and
- 5 Liveability - Protect, improve and promote the health and wellbeing of the Islands' communities.

Each of the Actions included in this Annual Plan are aligned to the Strategic Focus Areas via several Strategic Directions, which in turn link to specific Outputs. The Actions detailed in this Annual Plan address the Outputs in focus for 2018/19. All Outputs are addressed over the life of the Strategic Plan.

























